



TO: Mayor and Councilmembers

FROM: Kristy Schmidt, Assistant City Manager

SUBJECT: Project Labor Agreement Update

RECOMMENDATIONS:

- A. Receive and file a report on the Ordinance Committee's work on the development of a draft Project Labor Agreement policy; and
- B. Either refer the draft Project Labor Agreement policy back to the Ordinance Committee for further refinement, or Adopt Resolution No. 21 - ____, entitled "A Resolution of the City Council of the City of Goleta, California, Adopting a Project Labor Agreement Policy;" and
- C. If Council adopts a Project Labor Agreement Policy, provide conceptual direction to staff to negotiate a Project Labor Agreement using the Project Labor Agreement/Community Workforce Agreement that the City of Santa Barbara recently negotiated with the Tri Counties Building and Construction Trades Council as the City's base agreement and including alternative or additional terms consistent with the Project Labor Agreement Policy and other direction from Council; and
- D. Approve and authorize the City Manager to execute Amendment No. 1 to Agreement 2021-027 for Professional Services with Vlaming and Associates increasing the contract amount by \$45,000 for a new total not-to-exceed amount of \$60,000 to provide legal counsel services to assist the City with development of a master Project Labor Agreement; and
- E. Approve an additional appropriation of \$45,000 to account 101-10-1200-513400 from the General Fund unassigned fund balance to cover the costs of the additional contract authority.

BACKGROUND:

In the FY 2019/20 Annual Work Program for the City Manager's Department a new work effort was included for staff to explore the implementation of Project Labor Agreements (PLA). In addition, on June 15, 2019, Councilmember James Kyriaco requested staff return to the City Council with a framework for having the construction of Fire Station

10, the Goleta Train Depot and other large City projects performed under a PLA. This request was supported by Mayor Paula Perotte.

On January 19, 2021, the City Council received a presentation and report on PLAs, also referred to as Community Workforce Agreements. At this meeting, the City Council provided policy direction to staff to pursue the adoption of a PLA requirement for City projects above a certain threshold construction amount. Council referred the development of the PLA policy or some other form of PLA implementation to the Ordinance Committee.

Upon receiving the direction from Council to further pursue the development of PLA implementation, and to procure outside legal assistance, staff interviewed various qualified consultants. After several interviews staff selected Michael Vlaming, President at Vlaming and Associates, due to his many years of experience and skills in developing PLAs and related policies, including in our local region; assisting the City of San Luis Obispo in the development of the City's Wastewater Treatment Plan PLA and most recently developing and representing the City of Santa Barbara for the development and negotiations for the Santa Barbara City's Community Workforce Agreement. Once under contract, Michael Vlaming assisted staff with the development of a draft PLA policy.

Staff and consultant first presented a draft PLA policy to the Ordinance Committee on May 24, 2021. At this meeting the Committee made several changes to the draft PLA policy. In addition, the Committee asked staff to return to the Committee with an updated draft of the PLA policy and answers to the Committee's questions. On August 9, 2021, staff and consultant again presented the updated draft PLA policy to the Ordinance Committee. At this meeting, the decision was split on whether to recommend the item to the whole City Council for consideration.

Councilmember Aceves felt that the Ordinance Committee should continue to consider the matter, with only an update to the full Council. However, Councilmember Kasdin felt the draft policy was ready to be considered by the full Council for possible adoption. Other Councilmembers have also expressed interest in the matter coming before the full Council for consideration. As such, staff is presenting both options to Council.

DISCUSSION:

In consultation with Michael Vlaming and after further research into the implementation of PLA policy, staff and consultant recommended that the policy methodology, adopted by resolution by the City Council, would be the best form of implementation for the City of Goleta. This is due to several factors including that the development of a PLA applies only to the City of Goleta's own construction contracting process and not to any outside entity's contracts, and an ordinance is not necessary to implement City policy. A policy resolution is sufficient to implement the direction of the Council and provides more flexibility should Council wish to amend it in the future.

After reviewing the direction of the Council at the January 19, 2021 City Council meeting, and inserting the changes suggested by the Ordinance Committee at its May

24 and August 9, 2021 meetings, staff and the consultant developed the attached PLA policy (Attachment 1). Below is a summary of the different components included in the policy. For the sections below, the text in italics is the text from the policy, and the text below the italics is staff and the consultant's description of the policy text and a discussion of why it was included. The PLA policy provided in Attachment 1 serves as the policy intent to commence with the negotiation of a master PLA and is not the PLA itself. If Council adopts the PLA policy Resolution provided herein, next steps will involve the development and negotiation of a master PLA with legal and negotiation services provided by Vlaming and Associates and the ultimate Council adoption of said master PLA. These next steps will be discussed in detail in the "Next Steps" section of this report.

It was emphasized in Ordinance Committee discussions that the City is under no obligation to adopt a PLA requirement or policy. Therefore, any provisions that the City deems essential to protect Council's intent and/or the public interest should be included within the policy itself. Such important provisions need not be negotiated as part of the PLA(s). Other provisions may be left open and included in the negotiated PLA.

Summary and Description of the Project Labor Agreement Policy Resolution

PLA Development

It shall be the policy of the City to require as a condition of final approval of each construction project covered by this policy, that the prime contractor, together with its subcontractors, execute and be bound to the terms and conditions contained in the City of Goleta master project labor agreement with the Tri-Counties Building and Construction Trades Council attached hereto and incorporated herein by reference.

The Ordinance Committee opted to have a master PLA instead of applying a PLA on a project-by-project basis for the method of creating, negotiating and executing PLAs with the Trades Council and ultimately the prime contractor and subcontractors. This text only necessitates the City to enter into negotiations with the Trades Council to develop a Project Labor Agreement one time, rather than requiring separate negotiations for each project, and would be in place for a given number of years based on the term of the PLA (typically 5 years). This creates a standard City PLA used for projects subject to the Project Labor Agreement Policy and reduces the amount of time and resources spent on the development, negotiation and ultimate execution of the PLA. This is also the method used by the City of Santa Barbara and is typically the method of choice for other agencies.

Types of Projects covered by the Policy

This Policy covers the following City-funded projects to be performed by a third-party contractor(s): Any construction project let for bid by the City where the engineer's estimate of total construction costs for the project exceeds five million dollars (\$5,000,000) increased annually on July 1 by the percent change in the State

Department of General Services' 5-year California Construction Cost index for the 12-month period ending on December 31st of the prior calendar year.

Projects that are not covered by this Policy include:

- (a) Projects put out to bid for construction before the effective date of a City Council approved master project labor agreement with the Tri-Counties Building and Construction Trades Council;*
- (b) Road alignment and maintenance projects, sidewalk projects, and other projects in the public rights-of-way;*
- (c) City facility parking lot and parks and open space hardscaping projects, unless part of a larger construction project involving the traditional building trades;*
- (d) Projects for which the existence of a project labor agreement will jeopardize State, Federal or other public funding sources; and*
- (e) Projects which have been identified by the City Council for exclusion due to the existence of time-sensitive funding requirements, permits and/or entitlements, or other exigent circumstances.*

\$5 million threshold and State Department of General Services 5-year California Construction Cost Index:

The Ordinance Committee opted to include a \$5,000,000 threshold and an inflation factor in the form of the State Department of General Services 5-year California Construction Cost index. This dollar amount was selected based on the potential for PLAs and their administration to add substantial complexity and cost to already expensive and often difficult to fund City projects. This threshold amount would capture the majority of Capital projects (by value) that utilize craft/skilled labor without encumbering staff/consultant resources with managing a PLA on a multitude of projects that do not require significant craft/skilled labor. In addition, the City of Santa Barbara's recent analysis on a threshold amount led to their ultimate decision to use the \$5 million dollar threshold based on increasing construction costs and the type of projects for our region that would see the most benefit from a PLA. Using the percent change in the State Department of General Services' 5-year California Construction Cost index, which tracks cost trends for specific construction trade labor and materials in the California market establishes a method to address market inflation and keep the original intent of the PLA policy; that the policy applies only to larger construction projects.

Excluding projects put out for bid before effective date of master project labor agreement:

Negotiating a master PLA involves securing the agreement of a number of different labor unions and can take months to complete negotiations and deliver a fully signed agreement. The language suggested here applies the PLA policy only to projects put out to bid after that master PLA is negotiated. With many active projects currently underway in the City of Goleta, this will ensure that the negotiation process does not delay bidding these projects.

Excludes road maintenance projects, sidewalk projects, and other projects in the public rights-of-way, and excludes parking lots and parks and open space hardscape projects:

Due to the nature of the work, roadway alignment and rehabilitation, sidewalk construction projects, City parking lot, and parks and open space hardscape projects have tight schedules, grant funding requirements and deadlines, and typically do not include the trade workers (building, plumbing, roofing, pipefitting, welding etc.) that are the focus of a PLA.

Types of projects that would be excluded from the PLA under this provision could include but would not be limited to the following:

- Ekwil Street and Fowler Road Extensions (Project No. 9002)
- Hollister Avenue Bridge (Project 9033)
- San Jose Creek Bike Path – Northern & Southern Segments (Project NO. 90060)

It should be noted that, while this policy draft excludes projects in the rights of way, if federally funded transportation projects are to be considered for PLAs then this would require staff to initiate discussions with federal grant awarding entities to confirm PLAs may be used. This will require staff resources and will also create additional project schedule delays to investigate and resolve.

Exclude projects for which the existence of a project labor agreement will jeopardize State, Federal or other public funding sources:

The inclusion of this language in the policy ensures that projects where the existence of a project labor agreement or specific terms contained in the City's master project labor agreement would jeopardize state, federal or other public funding are not subject to the PLA. Staff are not currently aware of funding sources that impose such restrictions, but other agencies have included this provision and it seems prudent for us to also address the possibility.

Exclude projects which have been identified by the City Council for exclusion due to the existence of time-sensitive funding requirements, permits and/or entitlements, or other exigent circumstances:

The use of PLAs on projects that have received or are anticipated to receive time-sensitive grant funding, entitlements and/or permitting, or for which other exigent circumstances exist, could create significant project schedule delays, and significantly increase project costs. This could potentially jeopardize delivery of the entire project. However, staff has included language above that allows the City Council themselves to determine if the PLA should be applied to any given project, giving the Council more control and discretion on these types of projects on a case-by-case basis.

The Council may identify projects that they wish to be excluded from a master PLA. Staff suggests, for example, the Goleta Community Center (GCC) be excluded from a PLA. Given the time constraints associated with the expenditure requirements for the Federal funding that staff has applied for on this project (~\$7.2 million), delays

associated with finalizing and negotiating a master PLA could jeopardize these essential funds. Staff will likely bring a proposed exemption from the policy to Council for consideration before the project is put out for bid.

PLA Application to Specific Workers

This Resolution covers only construction craft workers and is not intended to apply to any operational, maintenance, or managerial, executive, clerical or supervisory employees above the level of general foremen, nor to the work of persons, firms and other entities that perform consulting, planning, scheduling, management or other supervisory services on the Project, provided that such Consultants shall not perform craft employee construction work on the Project.

Staff have proposed the above language to prevent the application of PLAs to workers other than construction craft workers. The City uses construction management consultants to provide construction oversight and quality assurance/quality control services during construction of City projects. These are third party services that are independent of the construction contractor and the contractor's employees and are the City's primary assurance in the delivery of a high-quality project. As such, the City currently selects construction management consultants based on California Government Code Chapter 10 Section 4526 that requires a qualification-based selection process, not a low bid-based selection that is used for selecting a contractor on construction projects. Construction management consultant staff typically consists of licensed professional engineers and technical staff that perform work not typically associated with the various trades (such as framing, plumbing, roofing, pipefitting, welding, etc.). Use of construction management firms selected by demonstrated competence and on professional qualifications is important because it is in the best interest of the City to have the most qualified team performing independent quality assurance on construction projects, especially for large, structural building projects. Staff identified in the February 11, 2021, staff report and presentation to City Council that the PLA policy may want to restrict application to testers and inspectors, but as this work is covered by a Trades union, any exemption is more appropriate for the negotiation process.

Contains Taxpayer Protection Provisions of CA Contract Code

Project labor agreement shall contain all of the taxpayer protection provisions of the California Public Contract Code Section 2500 without limitation.

California Public Contract Code Section 2500 requires that a public entity's project labor agreements for construction projects include all of the following taxpayer protection provisions:

(1) The agreement prohibits discrimination based on race, national origin, religion, sex, sexual orientation, political affiliation, or membership in a labor organization in hiring and dispatching workers for the project.

- (2) The agreement permits all qualified contractors and subcontractors to bid for and be awarded work on the project without regard to whether they are otherwise parties to collective bargaining agreements.
- (3) The agreement contains an agreed-upon protocol concerning drug testing for workers who will be employed on the project.
- (4) The agreement contains guarantees against work stoppages, strikes, lockouts, and similar disruptions of the project.
- (5) The agreement provides that disputes arising from the agreement shall be resolved by a neutral arbitrator.

Continuation of work, local hiring, parent companies' exclusion and Federal, State and other jurisdiction projects

Under any master project labor agreement negotiated pursuant to this Policy will provide for the following:

- (a) The Union and its members shall continue work on the public works construction project despite the expiration of any applicable building trades craft collective bargaining agreement;*
- (b) Local hiring goals and the support of State-approved joint apprenticeship program opportunities for Santa Barbara County residents in accordance California Labor Code Section 1777.5;*
- (c) The master project labor agreement shall not apply to the contractors' or subcontractors' parent companies, subsidiaries, or affiliates;*
- (d) The master project labor agreement shall not apply to any work performed on or near or leading to or into the public works construction project site by Federal, State, or other governmental entities and public utilities, or their contractor(s) for work which is not part of the covered public works construction project;*

Continue work on the City's public works construction project despite the expiration of any applicable building trades craft master labor agreement

This provision protects the City from work stoppage of PLA applicable projects in the case where existing master labor agreement between a building trade union and a contractor are expiring or have expired. The provision requires work to continue even in the case where a building trade union does not have an active and executed collective bargaining agreement. This prevents project delays and potential for increase project costs and allows the project to stay within budget and on schedule.

Local hiring goals and the support of State-approved joint apprenticeship program opportunities for Santa Barbara County residents

This provision sets out the expectation that the City will require local hiring goals for all projects where the master PLA is applied. In addition, at the January 19, 2021 City Council meeting, the Council identified local hiring and the support of apprenticeship programs as a primary goal of creating a PLA policy. The City of Santa Barbara's recently negotiated Community Workforce Agreement (Attachment 3) includes local hire

provisions which, as described late in this report, will form the base from which staff would propose to negotiate such local hire and apprenticeship provisions.

The master project labor agreement shall not apply to the contractors' or subcontractors' parent companies, subsidiaries, or affiliates

This provision prevents the inclusion of the contractors' or subcontractors' parent companies to be subject to the requirements of the PLA.

PLA Policy does not apply to work performed on or near the project site by any Federal, State, or other government entities or public utility or their contractors

This provision prevents the application of the City of Goleta's PLA Policy to apply to work being performed by any Federal, State or other government entity or any public utility entity or their contractors.

Modification of PLA

Any modifications regarding the terms or applicability of this resolution must be approved by a vote of City Council.

This provision gives the City Council the sole power to modify the terms or the applicability of the Policy.

Provisions of the Policy are Severable

If any provision of this resolution or the application thereof to any person or circumstances, is held invalid by a court of competent jurisdiction, the invalidity will not affect other provisions or applications of this resolution that remain effective without the invalid provision or application, and to that end the provisions of this resolution are severable.

This provision is a standard "severability" clause designed to keep the remaining provisions of the Policy intact should one or more provisions be determined to be invalid.

Using a Negotiated Project Labor Agreement As A Base

The Ordinance Committee considered only the Project Labor Agreement Policy, with the intent that the content of the actual project labor agreement would be negotiated with the labor organizations following policy adoption. However, Council has an opportunity to set these negotiations up to be potentially shorter and less complex.

In January 2021, the City of Santa Barbara adopted a Project Labor Agreement that it negotiated over a period of approximately two years with Tri Counties Building and Construction Trades Council. This comprehensive agreement is attached as Attachment 3.

Since then, the County of Santa Barbara Board of Supervisors voted to proceed with its own negotiations using the City of Santa Barbara's agreement as its base agreement and negotiating additional or alternative terms from there. Terms that County staff identified as potentially differing from the City of Santa Barbara's agreement included: core workforce, exemption from the Community Workforce Agreement (CWA) requirements for offsite fabrication/batching facilities, exemption from CWA requirements for all Professional Services, union dues for non-union contractors and union benefits for non-union contractors, threshold contract amounts, and types of construction to be covered.

Should Council wish to proceed with a Project Labor Agreement Policy, staff recommend that Council also direct staff to begin negotiations with the Tri Counties Building and Construction Trades Council using the City of Santa Barbara's Agreement as a base. Because the terms in this agreement have already been accepted by the Tri Counties Building and Construction Trades Council, they are likely to be acceptable for the City of Goleta's agreement as well. Furthermore, terms would be more consistent with those of the City and County of Santa Barbara. These agencies use some of the same contractors that we use. This does not mean that our agreement will be identical. Staff would negotiate alternative or additional terms consistent with our own Project Labor Agreement Policy and based on any direction received from Council at this meeting or in the future.

Next Steps

Should Council refer the Project Labor Agreement Policy back to the Ordinance Committee, staff will return to the Committee for further discussion later this month.

Should Council decide instead to proceed with adoption of the PLA policy, and approve using the City of Santa Barbara's Community Workforce Agreement as a base for negotiations, the next steps in adopting a master PLA will include the following:

1. Hire PLA specific legal counsel for negotiations.
 - a. Staff recommend that Council authorize a contract with Vlaming and Associates to assist staff with drafting and negotiating the terms of the master PLA. Michael J. Vlaming is the attorney who will provide core services related to negotiating a final master PLA and possesses extensive experience representing municipalities and developing PLAs. Mr. Vlaming brings necessary experience in negotiating PLAs, has working relationships with trade organizations, and understands the intricacies of construction labor and public works projects. Staff has already contracted with Vlaming and Associates in the not-to-exceed amount of \$15,000 to assist in the development of the PLA policy. The negotiation process will likely take significantly more time at greater expense, but we anticipate this expense will be mitigated by using the City of Santa Barbara's agreement as a base for negotiations. Staff recommends Council approve and authorize the City Manager to execute

Amendment No. 1 to Agreement 2021-027 for Professional Services with Vlaming and Associates increasing the contract amount by \$45,000 for a new total not-to-exceed amount of \$60,000 (Attachment 2).

2. Conduct Negotiations.

- a. With the legal counsel of Vlaming and Associates, Staff will conduct negotiations with the Trades Council.
- b. Staff will return to Council for further direction as necessary during negotiations.

3. Return to Council with master PLA.

- a. Following negotiations, staff will return to the City Council with a recommended ordinance and findings to approve use of the Trades Council and City of Goleta negotiated master PLA. This PLA would come to Council fully negotiated and signed by the Trades Council.

FISCAL IMPACTS:

Staff have not budgeted for the cost of project labor agreement negotiations. Should Council direct that such negotiations begin, staff recommends appropriating \$45,000, funded from the General Fund's unassigned fund balance to complete contract Amendment No. 1 with Vlaming and Associates. With the recommended appropriation of funds, especially if Council approves using the City of Santa Barbara's agreement as a base for negotiations, there should be sufficient funds to cover the anticipated costs of PLA negotiation and development. However, staff will return to Council to request amendments to the contract and an additional appropriation of funds in order to complete the PLA if necessary.

ALTERNATIVES:

City Council could choose not to proceed with a PLA policy and choose not to provide direction to staff to begin drafting a master PLA at this time. Council could revisit consideration of the issue at a future time, after the Ordinance Committee further refines the PLA policy. Council could adopt the PLA Policy, but not approve the use of the City of Santa Barbara's Community Workforce Agreement as a base, instead directing staff to begin negotiations from scratch. This would likely significantly increase the time and expense required for such negotiations. At this meeting, or at a future meeting if requested by Council, Council could provide staff with additional negotiating direction on critical PLA terms that are different than or in addition to those included in the City of Santa Barbara's Community Workforce Agreement and the City of Goleta's Project Labor Agreement Policy.


Reviewed By:


Kristine Schmidt
Assistant City Manager

Legal Review By:


Michael Jenkins
City Attorney

Approved By:


Michelle Greene
City Manager

ATTACHMENTS:

1. Resolution No. 21 - , entitled "A Resolution of the City Council of the City of Goleta, California, adopting a Project Labor Agreement policy"
2. Amendment No. 1 to Agreement 2021-027 for Professional Services with Vlaming and Associates increasing the contract amount by \$45,000 for a new total not-to-exceed amount of \$60,000
3. City of Santa Barbara Community Workforce Agreement
4. Project Labor Agreement Policy Presentation

ATTACHMENT 1

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GOLETA, CALIFORNIA
ADOPTING THE CITY OF GOLETA PROJECT LABOR AGREEMENT POLICY**

RESOLUTION 21-__

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GOLETA, CALIFORNIA ADOPTING THE CITY OF GOLETA PROJECT LABOR AGREEMENT POLICY

WHEREAS, the adoption of this policy furthers the interests of the City of Goleta ("City") and the public it serves to ensure that construction projects in the City are built safely with a properly trained workforce; and

WHEREAS, it is in the interest of the City and the public it serves for proprietary construction projects to proceed without labor disruptions that can cause delay or undue community impacts, and to create an effective mechanism to resolve such labor disruptions in order to minimize project costs and timely complete projects; and

WHEREAS, it is in the interest of the City and the public to enhance employment and apprenticeship opportunities for local residents and other priority groups on construction projects, including but not limited to women, minorities, and veterans; and

WHEREAS, project labor agreements can advance the above described objectives, goals and purposes.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GOLETA, THAT IT SHALL BE THE POLICY OF THE CITY TO REQUIRE AS A CONDITION OF FINAL APPROVAL OF EACH CONSTRUCTION PROJECT COVERED BY THIS POLICY, THAT THE PRIME CONTRACTOR, TOGETHER WITH ITS SUBCONTRACTORS, EXECUTE AND BE BOUND TO THE TERMS AND CONDITIONS CONTAINED IN THE CITY OF GOLETA MASTER PROJECT LABOR AGREEMENT WITH THE TRI-COUNTIES BUILDING AND CONSTRUCTION TRADES COUNCIL ATTACHED HERETO AND INCORPORATED HEREIN BY REFERENCE:

This Policy covers the following City-funded projects to be performed by a third-party contractor(s):

Any construction project let for bid by the City where the engineer's estimate of total construction costs for the project exceeds five million dollars (\$5,000,000), increased annually on July 1 by the percent change in the State Department of General Services' 5-year California Construction Cost index for the 12-month period ending on December 31st of the prior calendar year, with the following exceptions:

- (a) Projects put out to bid for construction before the effective date of a City Council approved master project labor agreement with the Tri-Counties

- Building and Construction Trades Council;
- (b) Road alignment and maintenance projects, sidewalk projects, and other projects in the public rights-of-way;
 - (c) City facility parking lot and parks and open space hardscaping projects, unless part of a larger construction project involving the traditional building trades;
 - (d) Projects for which the existence of a project labor agreement will jeopardize State, Federal or other public funding sources; and
 - (e) Projects which have been identified by the City Council for exclusion due to the existence of time-sensitive funding requirements, permits and/or entitlements, or other exigent circumstances.

BE IT FURTHER RESOLVED, that this Resolution covers only construction craft workers and is not intended to apply to any operational, maintenance, or managerial, executive, clerical or supervisory employees above the level of general foremen, nor to the work of persons, firms and other entities that perform consulting, planning, scheduling, management or other supervisory services on the Project, provided that such Consultants shall not perform craft employee construction work on the Project;

BE IT FURTHER RESOLVED, that any master project labor agreement shall contain all of the taxpayer protection provisions of the California Public Contract Code Section [2500](#) without limitation;

BE IT FURTHER RESOLVED, that under any master project labor agreement negotiated pursuant to this Policy will provide for the following:

- (a) The Union and its members shall continue work on the public works construction project despite the expiration of any applicable building trades craft collective bargaining agreement;
- (b) Local hiring goals acceptable to the City Council and the support of State-approved joint apprenticeship program opportunities for Santa Barbara County residents in accordance California Labor Code Section 1777.5;
- (d) The master project labor agreement shall not apply to the contractors' or subcontractors' parent companies, subsidiaries, or affiliates;
- (e) The master project labor agreement shall not apply to any work performed on or near or leading to or into the public works construction project site by Federal, State, or other governmental entities, or public utilities or their contractor(s) for work which is not part of the covered public works construction project.

BE IT FURTHER RESOLVED, that any modifications regarding the terms or applicability of this resolution must be approved by a vote of City Council; and

BE IT FURTHER RESOLVED, that if any provision of this resolution or the application thereof to any person or circumstances, is held invalid by a court of competent jurisdiction, the invalidity will not affect other provisions or applications of this resolution that remain effective without the invalid provision or application, and to that end the provisions of this resolution are severable

PASSED, APPROVED AND ADOPTED this ____ day of _____ 2021.

PAULA PEROTTE
MAYOR

ATTEST:

APPROVED AS TO FORM:

DEBORAH S. LOPEZ
CITY CLERK

MICHAEL JENKINS
CITY ATTORNEY

STATE OF CALIFORNIA)
COUNTY OF SANTA BARBARA) ss.
CITY OF GOLETA)

I, Deborah S. Lopez, City Clerk of the City of Goleta, California, DO HEREBY CERTIFY that the foregoing Resolution No. 21-__ was duly adopted by the City Council of the City of Goleta at a regular meeting held on the ____ day of _____, 2021, by the following vote of the Council:

AYES:

NOES:

ABSENT:

ABSTENTIONS:

(SEAL)

DEBORAH S. LOPEZ
CITY CLERK

ATTACHMENT 2

AMENDMENT NO. 1
TO A CONTRACT FOR PROFESSIONAL SERVICES
BETWEEN THE CITY OF GOLETA
AND
VLAMING AND ASSOCIATES

**AMENDMENT NO. 1
TO A CONTRACT FOR PROFESSIONAL SERVICES
BETWEEN THE CITY OF GOLETA
AND
VLAMING AND ASSOCIATES**

This **Amendment No. 1** to a contract for Professional Services by and between the **City of Goleta**, a municipal corporation ("City") and **Vlaming and Associates** ("Consultant") dated April 20, 2021 ("Agreement," Agreement No. 2021-027) is made this 5th day of October 2021.

SECTION A. RECITALS

1. This Agreement is for provision of the professional consulting services to assist the City in developing a Project Labor Agreement ordinance or some other form of implementation; and
2. The Agreement currently provides for the total compensation amount not to exceed Fifteen thousand dollars (\$15,000); and
3. The parties desire to amend the Agreement so as to provide for additional compensation in the amount of forty-five thousand dollars (\$45,000) for continued services; and
4. The Agreement currently provides for the termination of the Agreement on June 30, 2022; and
5. The parties desire to amend the Agreement so as to extend the termination of the Agreement to October 31, 2022; and
6. The City Council approved this Amendment No. 1, on this 5th day of October 2021.

SECTION B. AMENDED TERMS

Now therefore City and Consultant agree as follows that the Agreement be, and hereby is, amended as follows:

1. The paragraph entitled "COMPENSATION AND PAYMENT" shall be amended and read in its entirety:

(a) Maximum and Rate. The total compensation payable to CONSULTANT

by CITY for the services under this AGREEMENT **SHALL NOT EXCEED** the sum of \$60,000.00 (herein "not to exceed amount"), and shall be earned as the work progresses on the following basis:

2. The paragraph entitled "TERM OF AGREEMENT/TERMINATION" shall be amended and read in its entirety:

TERM OF AGREEMENT/TERMINATION: This Agreement shall be effective for a period beginning April 20, 2021, through October 31, 2022. This Agreement may be terminated, cancelled, by either party with 30-days notice, or modified and amended if made in writing and is signed by both parties within five (5)-days notice.

3. Except as otherwise specifically provided herein, all other provisions of the Agreement shall remain in full force and effect.

In concurrence and witness whereof, this Amendment No. 1 has been executed by the parties effective on the date and year first above written.

CITY OF GOLETA

CONSULTANT

Michelle Greene, City Manager

Mike Vlaming
Vlaming and Associates

ATTEST:

Deborah Lopez, City Clerk

APPROVED AS TO FORM

MICHAEL JENKINS, CITY ATTORNEY

DocuSigned by:

A1BF8F896161498...
Winnie Cai, Assistant City Attorney

ATTACHMENT 3

City of Santa Barbara Community Workforce Agreement

COMMUNITY WORKFORCE AGREEMENT

BY AND BETWEEN

THE CITY OF SANTA BARBARA

AND

THE TRI COUNTIES BUILDING & CONSTRUCTION

TRADES COUNCIL, AFL-CIO

AND

THE SIGNATORY CRAFT COUNCILS AND UNIONS

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CITY OF SANTA BARBARA COMMUNITY WORKFORCE AGREEMENT

This Community Workforce Agreement (hereinafter, “Agreement”) is entered into by and between the City of Santa Barbara and its successors or assigns, (“City”), the Tri Counties Building & Construction Trades Council, AFL-CIO (the “Trades Council”), and the signatory Craft Councils and Unions signing this Agreement (hereinafter together with the Council, collectively, the “Unions”). This Agreement and the Master Labor Agreements (defined below), a listing of which is attached hereto as “Attachment A” and incorporated herein, establish the labor relations guidelines and procedures for the City and for the Contractors and craft employees represented by the Unions and engaged in Project Work. The City, Council and Unions are hereinafter referred to herein, as the context may require, as “Party” or “Parties.”

The Parties to this Agreement understand that if this Agreement is acceptable to the City, the policy of the City will be for the Project Work to be contracted exclusively to Contractors who agree to execute and be bound by the terms of this Agreement, directly or through the Letter of Assent (defined below), and to require each of its subcontractors, of whatever tier, to become bound. The City shall include, directly or by incorporation by reference, the requirements of this Agreement in the advertisement of and/or specifications for each and every contract for Project Work to be awarded by the City.

The City shall actively administer and enforce the obligations of this Agreement to ensure that the benefits envisioned from it flow to all signatory Parties, the Contractors and crafts persons working under it, and the residents of the City. The City shall therefore designate a “Community Workforce Coordinator,” either from its own staff or an independent contractor acting on behalf of the City, who will, with the support of the Contractors and Unions, monitor compliance with this Agreement; assist, as the authorized representative of the City, in developing and implementing the programs referenced herein, all of which are critical to fulfilling the intent and purposes of the Parties and this Agreement; and to otherwise implement and administer this Agreement.

The term “Apprentice” as used in this Agreement shall mean those employees registered and participating in Joint Labor/Management Apprenticeship Programs approved by the Division of Apprenticeship Standards, Department of Industrial Relations of the State of California, and the Federal Department of Labor to the extent required by any Project funding source.

The term “Contractor” as used in this Agreement includes any individual, firm, partnership, or corporation, or combination thereof, including joint ventures, which as an Independent Contractor has entered into a contract with the City with respect to the Project Work, or with another Contractor as a subcontractor of whatever tier utilized by any such Contractor for Project Work.

The term “Joint Labor/Management Apprenticeship Program” or “Approved Apprenticeship Programs,” as used in this Agreement means a joint Union and Contractor administered apprenticeship program certified by the Division of Apprenticeship Standards,

Department of Industrial Relations of the State of California, and the Federal Department of Labor to the extent required by any Project funding source.

The term “Local Area Resident” as used in this Agreement means a qualified person whose principal residence is located within the territory covered by the zip codes contained in Appendix B to this Agreement in priority order.

The term “Local Area Contractor” as used in this Agreement means a construction contracting entity whose principal place of business is located within the territory of Tier 1 or Tier 2 contained in Appendix B to this Agreement and has so located and continuously operated for a period of at least one (1) year prior to the award of Project Work.

The term “Letter of Assent” as used in this Agreement means the document that each Contractor (of any tier) must sign and submit to the Community Workforce Coordinator and the Trades Council, before beginning any Project Work, which formally binds them to adhere to all applicable forms, requirements and conditions of this Agreement, in the form of the letter attached hereto as Attachment B.

The term “Project” as used in this Agreement means any individual construction project that is included within the definition of Project Work.

The term “Project Work” as used in this Agreement means the construction work performed under a contract subject to Section 519 of the City’s Charter as further described in Section 2.2 of this Agreement, except maintenance, repair, and other excluded work as described in Section 2.3 of this Agreement.

The terms “Master Labor Agreements” or “MLAs,” as used in this Agreement, means the local collective bargaining agreements of the signatory Unions having jurisdiction over the Project Work and which have signed this Agreement which are specifically identified in Attachment A to this Agreement.

The term “Maintenance and Repair” means work for the repair, restoration, rehabilitation, or preservation of the condition of an existing facility or structure that is not for the purpose of increasing size or capacity, or an alteration to accommodate a new or different use, including, for example and without limitation; repair, repaving, resurfacing, or restriping of streets; repair and replacement of existing sidewalks and paseos; installation of driveways; installation of curb ramps and other accessibility features as required by the Americans With Disabilities Act or similar statute; replacement, repair or relining of existing water or sewer line; repainting, resurfacing, reroofing of buildings; replacement of windows, doors, electrical wiring, or plumbing; replacement of existing turf or landscape.

The term “Subscription Agreement” means the contract between a Contractor and a Union’s Labor/Management Trust Fund(s) that allows the Contractor to make the appropriate fringe benefit contributions in accordance with the terms of MLA.

The Unions and all Contractors agree to abide by the terms and conditions of this Agreement and agree that this Agreement represents the complete understanding of the Parties. No Contractor is or will be required to sign or otherwise become a party to any other collective bargaining agreement with a signatory Union as a condition of performing work within the scope of this Agreement.

The Parties agree that this Agreement will be made available to, and will fully apply to, any successful bidder for Project Work, without regard to whether that successful bidder performs work at other sites on either a union or non-union basis. This Agreement shall not apply to any work of any Contractor other than that on Project Work specifically covered by this Agreement.

The use of masculine or feminine gender or titles in this Agreement should be construed as including both genders and not as gender limitations unless the Agreement clearly requires a different construction. Further, the use of Article titles and/or Section headings are for information only and carry no legal significance.

ARTICLE 1 INTENT AND PURPOSE

Section 1.1 Identification and Retention of Skilled Labor and Employment of Local Area Residents: The construction and capital improvement work scheduled to be performed by the City will require large numbers of craft personnel and other supporting workers. The parties understand and intend to use the opportunities provided by the Project Work to be covered by this Agreement to identify and promote, through cooperative efforts, programs and procedures (which may include, for example, programs to prepare persons for entrance into formal apprenticeship programs, or outreach programs to the community describing opportunities available as a result of the Project Work), the interest and involvement of Local Area Residents in the construction industry; assist them in entering the construction trades, and through utilization of the approved apprenticeship programs, provide training opportunities for those Local Area Residents and other individuals wishing to pursue a career in construction. Further, with assistance of the Community Workforce Coordinator, the City, the Contractors, the Trades Council, the Unions and their affiliated regional and national organizations, will work jointly to develop and implement procedures promptly for the identification of craft needs, the scheduling of work to facilitate the utilization of available craft workers, and to secure the services of craft workers in sufficient numbers to meet the high demands of the Project Work.

Section 1.2 Encouragement of Local Area Contractors: The Project Work will provide many opportunities for local contractors and suppliers to participate, and the parties therefore agree that they will cooperate with all efforts of the City, the Community Workforce Coordinator, and other organizations retained by the City for the purpose of encouraging and assisting the participation of such businesses in Project Work. The parties intend and will cooperate to ensure that the provisions of this Agreement do not inadvertently establish impediments to the participation of Local Area Contractors and Local Area Residents and will expend every effort to support local referral capabilities.

Section 1.3 Project Cooperation: The parties recognize that the construction to take place under this Agreement involves unique and special circumstances which dictate the need for the parties to develop specific procedures to promote high quality, rapid and uninterrupted construction methods, and practices. The smooth operation and cost effective, successful and timely completion of the work is vitally important to the City. The parties therefore agree that maximum cooperation among all parties involved is required; and that with construction work of this magnitude, with multiple contractors and crafts performing work on multiple sites over an extended period of time, all parties agree to work in a spirit of harmony and cooperation, and with an overriding commitment to maintain the continuity and timely completion of Project Work.

Section 1.4 Workers' Compensation Carve-out: Further, the parties recognize the potential which the Project may provide for the implementation of a cost-effective workers' compensation system as permitted by California Labor Code, Section 3201.5, as revised. Should the City request, the Union parties agree to meet and negotiate in good faith with representatives of the City for the development, and subsequent implementation, of an effective program involving improved and revised dispute resolution and medical care procedures for the delivery of workers' compensation benefits and medical coverage as permitted by the Code.

Section 1.5 Peaceful Resolution of All Disputes: In recognition of the special needs of the Project Work covered by this Agreement and to maintain a spirit of harmony, labor-management peace and stability during the term of this Community Workforce Agreement, the parties agree to establish effective and binding methods for the settlement of all misunderstandings, disputes and grievances; and in recognition of such methods and procedures, the unions agree not to engage in any strike, slowdowns, interruptions, or disruption of Project Work, and the contractors agree not to engage in any lockout, or any other action impairing or impeding the Project Work.

Section 1.6 Binding Agreement on Parties: By executing this Agreement, the City, Trades Council, Unions, and Contractors agree to be bound by each and all of the provisions of this Agreement, and pledge that they will work together in good faith to effectuate the purposes of this Agreement, including but not limited to enhancing opportunities for the participation of Local Area Contractors and Local Area Residents.

ARTICLE 2 SCOPE OF AGREEMENT

Section 2.1 General: This Agreement shall only apply to work which is contracted out by the City, as specified in Section 2.2 of this Article, performed by those Contractor(s) of whatever tier that have contracts awarded for such work.

Section 2.2 Specific: The Project Work is defined and limited to:

2.2.1 All work performed under contract for construction, reconstruction, replacement, or improvement (excluding Maintenance and Repair) of public buildings, works, streets, drains, sewers, utilities, parks, playgrounds, Harbor facilities and Airport facilities, with an engineer's

estimated construction cost of over five million dollars (\$5,000,000.00) and all subcontracts flowing from that contract ("Project Work") and not otherwise excluded from the scope of this Agreement in Section 2.3, below; and

2.2.2 Such additional work as the City Council of the City may, at its sole discretion, add from time-to-time.

Section 2.3 Exclusions: Items specifically excluded from the Scope of this Agreement include the following:

2.3.1 Work of non-manual employees, including but not limited to: superintendents; administrators; supervisors; time keepers; mail carriers; clerks; office workers; messengers; guards; safety personnel; emergency medical and first aid technicians; and other professional, engineering, administrative, supervisory and management employees;

2.3.2 Equipment and machinery operated by employees of the City;

2.3.3 All off-site manufacture and handling of materials, equipment, or machinery; provided, however, that lay down or storage areas for equipment or material and manufacturing (prefabrication) sites, dedicated solely to the Project or Project Work, and the movement of materials or goods between locations on a Project site are within the scope of this Agreement;

2.3.4 All employees of the City, Community Workforce Coordinator, design teams (including, but not limited to, architects engineers and master planners), or any other consultants for the City (including, but not limited to, project managers and construction managers and their employees not engaged in Project Work) and their sub-consultants, and other employees of professional service organizations, not performing manual labor within the scope of this Agreement; provided, however, that it is understood and agreed that Building/Construction Inspector and Field Soils and Materials Testers (Inspectors) hired by or under a contract with a Contractor, the City or its construction manager, are a covered craft under the CWA. This inclusion applies to the scope of work defined in the State of California Wage Determination for said Craft. This shall also specifically include such work where it is referred to by utilization of such terms as "quality control" or "quality assurance." Every Inspector performing under the Wage classification of Building/Construction Inspector and Field Soils and Material Testers under a professional services agreement or a construction contract with a Contractor shall be bound to all applicable requirements of the CWA. Should an existing professional services contract, which was entered into by the City prior to the effective date of this Agreement, for Building/Construction Inspection or Field Soils Material Testing expire and/or a new professional services contract be awarded, such new contract shall be covered under the terms of this Agreement for its term. Project Work as defined by this Agreement shall be performed pursuant to the terms and conditions of this Agreement regardless of the manner in which the work was awarded. Notwithstanding the above, the City, either directly or through its construction manager, may from time to time employ a testing/inspection firm to perform a secondary test/inspection to confirm the results of the initial testing/inspection work and such secondary test/inspection may, but is not required to, be performed under the terms and conditions of this CWA.

2.3.5 Any work performed on or near or leading to or into a site of work covered by this Agreement and undertaken by state, county, city, or other governmental bodies, or their Contractors or consultants; or by public utilities, or their Contractors or consultants; and/or by the City or its Contractors or consultants (for work that is not within the scope of this Agreement);

2.3.6 Off-site maintenance of leased equipment and on-site supervision of such work;

2.3.7 Work required to be performed by the manufacturer's personnel and/or personnel certified by the manufacturer, subject to the conditions provided in this section. Certain equipment and systems of a highly technical and specialized nature may have to be installed at the Project. The nature of such equipment and systems, together with requirements of manufacturer's warranty, may dictate that it be prefabricated, pre-piped, and/or pre-wired. The Unions agree to install such material, equipment and systems without incident, or allow such installation to be performed by the manufacturer's employees or a contractor designated by the manufacturer where the Unions are unable to perform such work. If a warranty on the manufacturer's specialty or technical equipment or systems purchased by the City requires that the installation and/or programming of such specialty or technical equipment or system be performed by the manufacturer's own personnel or a contractor certified by the manufacturer, and there are no Union signatory contractors certified or authorized by the manufacturer to install and/or perform such work, then such installation and or programming shall not be covered under this Agreement. The General Contractor shall notify the Unions at the pre-job conference of the use of this provision and shall provide copies of the written warranty that require that the work be performed by the manufacturer's own personnel or a contractor certified by the manufacturer, to the affected Union. When the warranty does not require installation or programming by the manufacturer's own personnel or a contractor certified by the manufacturer, the Unions agree to perform and install such work under the supervision and direction of the manufacturer's representative;

2.3.8 Non-construction support services contracted by the City, Community Workforce Coordinator, or Contractor in connection with this Project;

2.3.9 Off-site laboratory work for testing;

2.3.10 The movement and placement of furniture, fixtures and equipment owned or controlled by the Owner; however, the installation of office furniture, fixtures and equipment that is attached to the realty shall be covered by this Agreement;

2.3.11 All work for Maintenance and Repair of public buildings, works, streets, drains, sewers, utilities, parks, playgrounds, Harbor facilities and Airport facilities; and

2.3.12 All work related to design, installation and programming of Supervisory Control and Data Acquisition (SCADA) systems or similar systems for the automation and monitoring of facilities after the initial installation of conduit and wiring under the provisions of this Agreement.

2.4 After installation by the Contractor(s) and upon issuance of a notice of completion, it is understood the City reserves the right to perform start-up, operation, repair, maintenance or revision of equipment or systems with persons of the City's choice. If required, the service representative may make a final check to protect the terms of a manufacturer's guarantee or warranty prior to start-up of a piece of equipment.

Section 2.5 Awarding of Contracts:

2.5.1 The City and/or the Contractors, as appropriate, have the absolute right to award contracts or subcontracts for Project Work to any Contractor notwithstanding the existence or non-existence of any agreements between such Contractor and any Union parties, provided only that such Contractor is ready, willing and able to execute and be bound by the terms of this Agreement, directly or through the Letter of Assent, and to require each of its subcontractors, of whatever tier, to become similarly bound should such Contractor be awarded work covered by this Agreement. The City shall reference this Agreement in all bid notices and contracts for Project Work.

2.5.2 Subject to section 2.6, below, it is agreed that all Contractors and subcontractors of whatever tier, who have been awarded contracts for work covered by this Agreement, shall be required to accept and be bound to the terms and conditions of this Agreement, and shall evidence their acceptance by the execution of the Letter of Assent prior to the commencement of work. At the time that any Contractor enters into a subcontract with any subcontractor of any tier providing for the performance on a Project, the Contractor shall provide a copy of this Agreement to said subcontractor and shall require the subcontractor, as a part of accepting the award of a construction subcontract, to agree in writing in the form of a Letter of Assent to be bound by each and every provision of this Agreement prior to the commencement of work on the Project. No Contractor or subcontractor shall commence Project Work without having first provided a copy of the Letter of Assent as executed by it to the Community Workforce Coordinator and to the Council forty-eight (48) hours before the commencement of Project Work, or within forty-eight (48) hours after the award of Project Work to that Contractor (or subcontractor), whichever occurs later.

Section 2.6 Coverage Exception: This Agreement shall not apply to any project funded in whole or in part if the City receives funding or assistance from any Federal, State, local or other public entity for the Construction Contract if a requirement, condition or other term of receiving that funding or assistance, at the time of the awarding of the contract, is that the City not require bidders, contractors, subcontractors or other persons or entities to enter into an agreement with one or more labor organizations or enter into an agreement that contains any of the terms set forth herein. If the City receives funding or assistance from any Federal, State, local or other public entity for a project, after award of such project, and such funding prohibits the use of this Agreement, the parties shall meet and discuss the issue. The City agrees that it will make every effort to establish the enforcement of this Agreement with any governmental agency or granting authority and the Unions agree to jointly defend and support any defense of a Project challenged because of the application of this Agreement to such Project.

Section 2.7 Master Labor Agreements:

2.7.1 The provisions of this Agreement, including the Master Labor Agreements (hereinafter “MLAs”), as such may be changed from time-to-time and which are incorporated herein by reference, shall apply to the work covered by this Agreement. This Agreement is not intended to supersede the MLAs between any of the Employers performing construction work on Project Work and a Union signatory thereto except to the extent the provisions of this Agreement are inconsistent with such MLAs, in which event the provisions of this Agreement shall apply. However, such does not apply to work performed under the National Cooling Tower Agreement, the National Stack Agreement, the National Transit Division Agreement (NTD), work within the jurisdiction of the International Union of Elevator Constructors, and all instrument calibration and loop checking work performed under the terms of the UA/IBEW Joint National Agreement for Instrument and Control Systems Technicians except that Articles dealing with Work Stoppages and Lock-Outs, Work Assignments and Jurisdictional Disputes, and Settlement of Grievances and Disputes shall apply to such work. Where a subject is covered by the provisions of an MLA and not covered by this Agreement, the provisions of the MLA shall apply. It is specifically agreed that no later agreement shall be deemed to have precedence over this Agreement unless signed by all Parties signatory hereto who are then currently employed or represented at the Project. Any dispute as to the applicable source between this Agreement and any MLA for determining the wages, hours or working conditions of employees on this Project shall be resolved under the procedures established in Article 9.

2.7.2 It is understood that this Agreement, together with the referenced MLAs, constitutes a self-contained, stand-alone agreement and by virtue of having become bound to this Community Workforce Agreement, the Contractor will not be obligated to sign any other local, area or national collective bargaining agreement as a condition of performing work within the scope of this Agreement (provided, however, that the Contractor may be required to sign an uniformly applied, non-discriminatory “Subscription Agreement” at the request of the trustees or administrator of a trust fund established pursuant to Section 302 of the Labor Management Relations Act, and to which such Contractor is bound to make contributions under this Agreement, provided that such Subscription Agreement does not purport to bind the Contractor beyond the terms and conditions of this Agreement and/or expand its obligation to make contributions pursuant thereto). It shall be the responsibility of the prime Contractor to have each of its subcontractors sign such Subscription Agreement, to the extent required by this Agreement, with the appropriate Craft Union prior to the subcontractor beginning Project Work.

Section 2.8 Binding Signatories Only: This Agreement shall only be binding on the signatory Parties hereto, and shall not apply to the parents, affiliates, subsidiaries, or other ventures of any such Party.

Section 2.9 Other City Work: This Agreement shall be limited to the construction work within the Scope of this Agreement including, specifically, site preparation and related demolition work, and new construction and major rehabilitation work referenced in Section 2.2 above. Nothing contained herein shall be interpreted to prohibit, restrict, or interfere with the performance of any other operation, work or function not covered by this Agreement, which may

be performed by City employees or contracted for by the City for its own account, on its property or in and around a Project site.

Section 2.10 Separate Liability: It is understood that the liability of the Contractor(s) and the liability of the separate Unions under this Agreement shall be several and not joint. The Unions agree that this Agreement does not have the effect of creating any joint employment status between or among the City or Community Workforce Coordinator and/or any Contractor.

Section 2.11 Completed Project Work: As areas, phases, portions, sections or segments of Project Work are accepted by the City, this Agreement shall have no further force or effect on such items or areas except where the Contractor is directed by the City or its representatives to engage in repairs, modification, check-out and/or warranties functions required by its contract(s) with the City.

ARTICLE 3 UNION RECOGNITION AND EMPLOYMENT

Section 3.1 Recognition: The Contractor recognizes the Council and the Unions as the exclusive bargaining representative for the employees engaged in Project Work.

Section 3.2 Contractor Selection of Employees: The Contractor shall have the right to determine the competency of all employees, the duties of such employees within their craft jurisdiction, and shall have the sole responsibility for selecting employees to be laid off. The Contractor shall also have the right to reject any applicant referred by a Union for any reason, subject to any reporting pay required under the appropriate MLA; provided, however, that such right is exercised in good faith and not for the purpose of avoiding the Contractor's commitment to employ qualified workers through the procedures endorsed in this Agreement.

Section 3.3 Referral Procedures:

3.3.1 For signatory Unions now having a job referral system contained in a MLA, the Contractor agrees to comply with such system and it shall be used exclusively by such Contractor, except as modified by this Agreement. Such job referral system will be operated in a nondiscriminatory manner and in full compliance with federal, state, and local laws and regulations which require equal employment opportunities and non-discrimination. All of the foregoing hiring procedures, including related practices affecting apprenticeship, shall be operated so as to consider the goals of the City to encourage employment of Local Area Residents and participation of Local Area Contractors on Project Work, including each separate contract for a Project, and to facilitate the ability of all Contractors to meet their employment needs.

3.3.2 The Unions will exert their best efforts to recruit and refer sufficient numbers of skilled craft workers to fulfill the labor requirements of the Contractor, including specific employment obligations to which the Contractor may be legally and/or contractually obligated; and to refer apprentices as requested to develop a larger, skilled workforce. The Unions will work with their affiliated regional and national unions, and jointly with the Community

Workforce Coordinator and others designated by the City, to identify and refer competent craft persons as needed for Project Work, and to identify and hire individuals, giving preference to Local Area Residents, as set forth in this Agreement, for entrance into approved apprenticeship programs, or participation in other identified programs and procedures to assist individuals in qualifying and becoming eligible for such apprenticeship programs, all maintained to increase the available supply of skilled craft personnel for Project Work to be undertaken by the City.

3.3.3 The Union shall not knowingly refer an employee currently employed by a Contractor on Project Work to any other Contractor.

3.3.4 Core Workers:

3.3.4.1 As the initial workers on a Project, a Local Area Contractor, which is not currently working under a Master Labor Agreement, that is awarded work on the Project may directly employ up to a maximum of three (3) employees of its regular, local, experienced work force, where the employees so designated as “Core Workers” meet the following qualifications:

- (a) Possess any license required by state or Federal law for the Project work to be performed;
- (b) Have worked at least two thousand (2,000) hours in the applicable trade or craft;
- (c) Have been employed by the Contractor for at least sixty (60) working days of the one hundred (100) working days immediately preceding the award of the Project Work to the Contractor;
- (d) Have continuously resided within either Tier 1 or Tier 2 contained in Appendix B to this Agreement for a period of at least six (6) months prior to the award of Project Work;
- (e) Have the ability to safely perform the basic functions of the applicable craft or trade.

3.3.4.2 After directly employing up to three (3) Core Workers (as described above), the Local Area Contractor shall thereafter be subject to the procedures for Union referral of Project workers as set forth in section 3.3.4.3. The Local Area Contractor, upon request by the Community Workforce Coordinator, shall provide the necessary documentation to support the qualification of an employee as a Core Worker.

3.3.4.3 If additional workers are needed following the hiring of workers pursuant to the provisions above, then the Local Area Contractor shall request and the Union shall refer a worker from its referral list. Local Area Contractors may then directly employ one (1) additional of their qualified “Core Workers” that is referred pursuant to the referral procedures referenced in section 3.3.4.1, after which one (1) worker shall be referred from the Union referral list. This alternating procedure of referral shall continue until a maximum of six

(6) core employees are employed. Thereafter all additional workers shall be requested and referred pursuant to otherwise applicable Union referral list procedures and the local hire provisions of this Agreement. In the laying off of employees, the number of core employees beyond those initially employed under Section 3.4.1.1, above, shall not exceed one-half plus one of the workforce for an Employer with twelve (12) or fewer employees, assuming the remaining employees are qualified to undertake the work available. The Contractor shall notify the appropriate Union utilizing the Craft Request Form (Attachment D) and each of the additional workers utilized under the procedures in this paragraph shall register with the Union's hiring hall before commencing work on the Project. If there is any question regarding a worker's eligibility under this section 3.3.4.3, the Contractor shall provide satisfactory proof of such to the Union requesting such proof. The provisions of sections 3.3.4.1 thru 3.3.4.3 shall only apply to Local Area Contractors not independently signed to a Master Labor Agreement at the time of their award of Project Work covered under this Agreement.

3.3.4.4 All other Contractors not currently signatory to a Master Labor Agreement that are awarded work on the Project may directly employ one (1) Core Worker (as defined in subsections (a) thru (e) of section 3.3.4.1) that is referred pursuant to the referral procedures referenced in this Section 3.3.4.1 after which one (1) worker shall be referred from the Union referral list. This alternating procedure of referral shall continue until a maximum of five (5) qualified "Core Workers" have been directly employed by or referred to the Contractor. All additional workers shall be requested and referred pursuant to otherwise applicable Union referral list procedures and the local hire provisions of this Agreement. In the laying off of employees, the number of core employees shall not exceed one-half plus one of the workforce for an Employer with ten (10) or fewer employees, assuming the remaining employees are qualified to undertake the work available. The Contractor shall notify the appropriate Union utilizing the Craft Request Form (Attachment D) and each of the additional workers utilized under the procedures in this paragraph shall register with the Union's hiring hall before commencing work on the Project. If there is any question regarding a worker's eligibility under this section 3.3.4.4, the Contractor shall provide satisfactory proof of such to the Union requesting such proof.

The Core Workers shall present to and be dispatched through the applicable Union referral procedures.

3.3.4.5 Prior to each Contractor performing any work on the Project, each Contractor shall provide a list of its "Core Workers" to the Community Workforce Coordinator and the Council. Failure to do so will prohibit the Contractor from using any "Core Workers". Upon request by any Party to this Agreement, the Contractor hiring any "Core Worker" shall provide satisfactory proof (e.g., payroll records, quarterly tax records, driver's license, voter registration, postal address and such other documentation) evidencing the "Core Worker's" qualification as a core employee to the Community Workforce Coordinator and the Council.

Section 3.4 Non-Discrimination in Referral, Employment, and Contracting: The Unions and Contractors agree that they will not discriminate against any employee or applicant for employment in hiring and dispatching on the basis of race, color, religion, sex, gender, national origin, age, membership in a labor organization, sexual orientation, political affiliation, marital status, or disability. The Parties shall jointly endeavor to assure that these commitments are fully

met, and that any provisions of this Agreement which may appear to interfere within a local and small business enterprises successfully bidding for work within the scope of this Agreement shall be carefully reviewed, and adjustments made as may be appropriate and agreed upon among the Parties, to ensure full compliance with the spirit and letter of the City's policies and commitment to its goals for the significant utilization of local and small businesses as direct Contractors or suppliers for Project Work.

Section 3.5 Employment of Local Area Residents:

3.5.1 The Unions and Contractors agree that, to the maximum extent allowed by law, and as long as they possess the requisite skills and qualifications, the Unions will exert their best efforts to recruit sufficient numbers of skilled craft Local Area Residents as defined herein, to fulfill the requirements of the Contractors and shall refer on a priority basis all available, qualified Local Area Resident workers in the numbers requested by the Contractor. In recognition of the fact that the City and the surrounding communities will be impacted by the construction of Project Work, the parties agree to support the hiring of Local Area Resident workers, as well as Veterans. Towards that end, the Unions agree that they will exert their best efforts to encourage and provide referrals and utilization of qualified workers in accordance with the following priority, as requested thru a valid Craft Employee Request Form by the Contractors:

3.5.1.1 First, Local Area Residents residing in those first-tier zip codes which cover the City of Santa Barbara (Tier 1), as reflected on the attached list of zip codes on Attachment C;

3.5.1.2 If the Unions cannot provide the Contractors with a sufficient number of qualified workers from paragraph 3.5.1.1, above, the Unions will exert their best efforts to then refer qualified workers residing within the County of Santa Barbara (Tier 2), and shall refer all such available workers, giving first priority to Veterans residing in the county, as requested thru a valid Craft Employee Request Form by the Contractors.

3.5.1.3 If the Unions still have not provided the Contractors with a sufficient number of qualified workers from paragraphs 3.5.1.1 and 3.5.1.2, above, the Unions will then exert their best efforts to refer qualified workers residing in the zip codes specified within San Luis Obispo and Ventura counties (Tier 3), and shall refer all such available workers, giving first priority to Veterans residing in those zip codes, as requested thru a valid Craft Employee Request Form by the Contractors. Residents residing within any of these three (3) tiers, as well as Eligible Veterans regardless of where they reside, shall be referred to as Local Area Residents.

3.5.2 A goal of at least fifty percent (50%) of all of the construction labor hours worked on the Project shall be from Local Area Residents, with first priority referrals on all Contractor requests given to available Local Area Residents, in ascending order of tier, regardless of attainment of goals. To facilitate the dispatch of Local Area Residents, all Contractors will be required to utilize the Craft Employee Request Form whenever they are requesting the referral of any employee from a Union referral list for any Project Work, a sample of which is attached as Attachment D.

3.5.3 The Community Workforce Coordinator shall work with the Unions and Contractors in the administration of this Local Area Resident preference; and the Contractors and Unions shall cooperate by maintaining adequate records to demonstrate to the Community Workforce Coordinator that such preferences have been pursued.

Section 3.6 Helmets to Hardhats: The Contractors and the Unions recognize a desire to facilitate the entry into the building and construction trades of veterans who are interested in careers in the building and construction industry. The Contractors and Unions agree to utilize the services of the Center for Military Recruitment, Assessment and Veterans Employment (hereinafter “Center”) and the Center’s “Helmets to Hardhats” program to serve as a resource for preliminary orientation, assessment of construction aptitude, referral to apprenticeship programs or hiring halls, counseling and mentoring, support network, employment opportunities and other needs as identified by the Parties. For purposes of this Agreement, the term “Eligible Veteran” shall have the same meaning as the term “veteran” as defined under Title 5, Section 2108(1) of the United States Code as the same may be amended or re-codified from time to time. It shall be the responsibility of each qualified Local Area Resident to provide the Unions with proof of his/her status as an Eligible Veteran.

The Unions and Contractors agree to coordinate with the Center to create and maintain an integrated database of veterans interested in working on this Project and of apprenticeship and employment opportunities for this Project. To the extent permitted by law, the Unions will give credit to such veterans for bona fide, provable past experience.

Section 3.7 Time for Referral: If any Union’s registration and referral system does not fulfill the requirements for specific classifications requested by any Contractor within forty-eight (48) hours (excluding Saturdays, Sundays, and holidays), that Contractor may use employment sources other than the Union registration and referral services and may employ applicants meeting such standards from any other available source. The Contractors shall inform the Union of any applicants hired from other sources within forty-eight (48) hours of such applicant being hired, and such applicants shall register with the appropriate hiring hall, if any, prior to commencing work on a Project.

Section 3.8 Lack of Referral Procedure: If a signatory Union does not have a job referral system as set forth in Section 3.3 above, the Contractors shall give the Union equal opportunity to refer applicants. The Contractors shall notify the Union of employees so hired, as set forth in Section 3.5.

Section 3.9 Union Membership: Employees are not required to become or remain union members or pay dues or fees as a condition of performing Covered Work under this Agreement. Employers shall make and transmit all deductions for union dues, fees, and assessments that have been authorized by employees in writing in accordance with the applicable Master Agreement. Nothing in this Section 3.9 is intended to supersede the requirements of applicable Master Agreements as to those Employers otherwise signatory to such Master Agreements and as to the employees of those Employers who are performing Covered Work.

Section 3.10 Individual Seniority: Except as provided in Section 4.3, individual seniority shall not be recognized or applied to employees working on the Project; provided, however, that group and/or classification seniority in a Union's MLA, as of the effective date of this Agreement shall be recognized for purposes of layoffs.

Section 3.11 Foremen: The selection and number of craft foreman and/or general foreman shall be the responsibility of the Contractor. All foremen shall take orders exclusively from the designated Contractor representatives. Craft foreman shall be designated as working foreman at the request of the Contractors.

ARTICLE 4 UNION ACCESS AND STEWARDS

Section 4.1 Access to Project Sites: Authorized representatives of the Union shall have access to Project Work, provided that they do not interfere with the work of employees and further provided that such representatives fully comply with posted visitor, security, and safety rules.

Section 4.2 Stewards:

4.2.1 Each signatory Union shall have the right to dispatch a working journeyperson as a steward for each shift and shall notify the Contractor in writing of the identity of the designated steward or stewards prior to the assumption of such person's duties as steward. Such designated steward or stewards shall not exercise any supervisory functions. There will be no non-working stewards. Stewards will receive the regular rate of pay for their respective crafts.

4.2.2 In addition to his/her work as an employee, the steward should have the right to receive, but not to solicit, complaints or grievances and to discuss and assist in the adjustment of the same with the employee's appropriate supervisor. Each steward should be concerned only with the employees of the steward's Contractor and, if applicable, subcontractor(s), and not with the employees of any other Contractor. A Contractor will not discriminate against the steward on the basis of proper performance of his/her Union duties.

4.2.3 When a Contractor has multiple, non-contiguous work locations at one site, the Contractor may request, and the Union shall appoint such additional working stewards as the Contractor requests to provide independent coverage of one or more such locations. In such cases, a steward may not service more than one work location without the approval of the Contractor.

4.2.4 The stewards shall not have the right to determine when overtime shall be worked or who shall work overtime.

Section 4.3 Steward Layoff/Discharge: The relevant Contractor agrees to notify the appropriate Union twenty-four (24) hours before the layoff of a steward, except in the case of disciplinary discharge for just cause. If the steward is protected against such layoff by the provisions of the applicable MLA, such provisions shall be recognized when the steward

possesses the necessary qualifications to perform the remaining work. In any case in which the steward is discharged or disciplined for just cause, the appropriate Union will be notified immediately by the Contractor, and such discharge or discipline shall not become final (subject to any later filed grievance) until twenty-four (24) hours after such notice has been given.

Section 4.4 Employees on Non-Project Work: On work where the personnel of the City may be working in close proximity to the construction activities covered by this Agreement, the Union agrees that the Union representatives, stewards, and individual workers will not interfere with the City personnel, or with personnel employed by the any other employer not a Party to this Agreement.

ARTICLE 5 WAGES AND BENEFITS

Section 5.1 Wages: All employees covered by this Agreement shall be classified in accordance with work performed and paid by the Contractors the hourly wage rates for those classifications in compliance with the applicable prevailing wage rate determination established pursuant to applicable law. If a prevailing rate increases under law, the Contractor shall pay that rate as of its effective date under the law. Notwithstanding any other provision of this Agreement, this Agreement does not relieve Contractors directly signatory to one or more of the Master Labor Agreements from paying all wages set forth in such Agreements.

Section 5.2 Benefits:

5.2.1 Contractors shall pay contributions to the established employee benefit funds in the amounts designated in the appropriate MLA, and make all employee authorized deductions in the amounts designated in the appropriate MLA; provided, however, that such contributions shall not exceed the contribution amounts set forth in the applicable prevailing wage determination. Notwithstanding any other provision of this Agreement, Contractors directly signatory to one or more of the Master Labor Agreements are required to make all contributions set forth in those Master Labor Agreements without reference to the forgoing. Bona fide benefit plans with joint trustees or authorized employee deduction programs established or negotiated under the applicable MLA, or by the Parties to this Agreement during the life of this Agreement may be added.

5.2.2 The Contractor adopts and agrees to be bound by the written terms of the applicable, legally established, trust agreement(s) specifying the detailed basis on which payments are to be made into, and benefits paid out of, such trust funds for its employees. The Contractor authorizes the Parties to such trust funds to appoint trustees and successor trustees to administer the trust funds and hereby ratifies and accepts the trustees so appointed as if made by the Contractor.

5.2.3 Each Contractor and subcontractor is required to certify to the Community Workforce Coordinator that it has paid all benefit contributions due and owing to the appropriate Trust(s) prior to the receipt of its final payment and/or retention. Further, upon timely notification by a Union to the Community Workforce Coordinator, the Community Workforce

Coordinator shall work with any prime Contractor or subcontractor who is delinquent in payments to assure that proper benefit contributions are made, to the extent of requesting the City or the prime Contractor to withhold payments otherwise due such Contractor, until such contributions have been made or otherwise guaranteed.

Section 5.3 Wage Premiums: Wage premiums, including but not limited to pay based on height of work, hazard pay, scaffold pay, and special skills shall not be applicable to work under this Agreement, except to the extent provided for in any applicable prevailing wage determination.

Section 5.4 Compliance with Prevailing Wage Laws: The Parties agree that the Community Workforce Coordinator shall monitor the compliance by all Contractors and subcontractors with all applicable federal and state prevailing wage laws and regulations, and that such monitoring shall include Contractors engaged in what would otherwise be Project Work but for the exceptions to Agreement coverage in Section 2.2. All complaints regarding possible prevailing wage violations shall be referred to the Community Workforce Coordinator for processing, investigation, and resolution, and if not resolved within thirty (30) calendar days, may be referred by any party to the state labor commissioner.

ARTICLE 6 WORK STOPPAGES AND LOCK-OUTS

Section 6.1 No Work Stoppages or Disruptive Activity: The Council and the Unions agree that neither they, and each of them, nor their respective officers or agents or representatives, shall incite or encourage, condone or participate in any strike, walk-out, slow-down, picketing, observing picket lines or other activity of any nature or kind whatsoever, for any cause or dispute whatsoever with respect to or in any way related to Project Work, or which interferes with or otherwise disrupts Project Work, or with respect to or related to the City or Contractors or subcontractors, including, but not limited to economic strikes, unfair labor practice strikes, safety strikes, sympathy strikes and jurisdictional strikes whether or not the underlying dispute is subject to arbitration. Any such actions by the Council, or Unions, or their members, agents, representatives or the employees they represent shall constitute a violation of this Agreement. The Council and the Union shall take all steps necessary to obtain compliance with this Article and neither should be held liable for conduct for which it is not responsible.

Section 6.2 Employee Violations: The Contractor may discharge any employee violating Section 6.1 above and any such employee will not be eligible for rehire under this Agreement.

Section 6.3 Standing to Enforce: The City, the Community Workforce Coordinator, or any Contractor affected by an alleged violation of Section 6.1 shall have standing and the right to enforce the obligations established therein.

Section 6.4 Expiration of MLAs: If the MLA, or any local, regional, and other applicable collective bargaining agreements expire during the term of the Project Work, the Union(s) agree that there shall be no work disruption of any kind as described in Section 6.1 above as a result of the expiration of any such agreement(s) having application on this Project and/or failure of the

involved Parties to that agreement to reach a new contract. Terms and conditions of employment established and set at the time of bid shall remain established and set. Otherwise to the extent that such agreement does expire and the Parties to that agreement have failed to reach concurrence on a new contract, work will continue on the Project on one of the following two (2) options, both of which will be offered by the Unions involved to the Contractors affected:

6.4.1 Each of the Unions with a contract expiring must offer to continue working on the Project under interim agreements that retain all the terms of the expiring contract, except that the Unions involved in such expiring contract may each propose wage rates and employer contribution rates to employee benefit funds under the prior contract different from what those wage rates and employer contributions rates were under the expiring contracts. The terms of the Union's interim agreement offered to Contractors will be no less favorable than the terms offered by the Union to any other employer or group of employers covering the same type of construction work in Santa Barbara County.

6.4.2 Each of the Unions with a contract expiring must offer to continue working on the Project under all the terms of the expiring contract, including the wage rates and employer contribution rates to the employee benefit funds, if the Contractor affected by that expiring contract agrees to the following retroactive provisions: if a new MLA, local, regional or other applicable labor agreement for the industry having application at the Project is ratified and signed during the term of this Agreement and if such new labor agreement provides for retroactive wage increases, then each affected Contractor shall pay to its employees who performed work covered by this Agreement at the Project during the hiatus between the effective dates of such expired and new labor agreements, an amount equal to any such retroactive wage increase established by such new labor agreement, retroactive to whatever date is provided by the new labor agreement for such increase to go into effect, for each employee's hours worked on the Project during the retroactive period. All Parties agree that such affected Contractors shall be solely responsible for any retroactive payment to its employees.

6.4.3 Some Contractors may elect to continue to work on the Project under the terms of the interim agreement option offered under paragraph 6.4.1, above and other Contractors may elect to continue to work on the Project under the retroactivity option offered under paragraph 6.4.2, above. To decide between the two options, Contractors will be given one week after the particular labor agreement has expired or one week after the Union has personally delivered to the Contractors in writing its specific offer of terms of the interim agreement pursuant to paragraph (a) above, whichever is the later date. If the Contractor fails to timely select one of the two options, the Contractor shall be deemed to have selected the retroactivity option offered under paragraph 6.4.2, above.

Section 6.5 No Lockouts: Contractors shall not cause, incite, encourage, condone or participate in any lock-out of employees with respect to Project Work during the term of this Agreement. The term "lock-out" refers only to a Contractor's exclusion of employees in order to secure collective bargaining advantage, and does not refer to the discharge, termination or layoff of employees by the Contractor for any reason in the exercise of rights pursuant to any provision of this Agreement, or any other agreement, nor does "lock-out" include the City's decision to stop, suspend or discontinue any Project Work or any portion thereof for any reason.

Section 6.6 Best Efforts to End Violations:

6.6.1 If a Contractor contends that there is any violation of this Article or Section 7.3, it shall notify, in writing, the Executive Secretary of the Council, the Senior Executive of the involved Union(s) and the Community Workforce Coordinator. The Executive Secretary and the leadership of the involved Union(s) will immediately instruct, order and use their best efforts to cause the cessation of any violation of the relevant Article.

6.6.2 If the Union contends that any Contractor has violated this Article, it will notify the Contractor and the Community Workforce Coordinator, setting forth the facts which the Union contends violate the Agreement, at least twenty-four (24) hours prior to invoking the procedures of Section 6.8. The Community Workforce Coordinator shall promptly order the involved Contractor(s) to cease any violation of the Article.

Section 6.7 Withholding of services for failure to pay wages and fringe benefits:

Notwithstanding any provision of this Agreement to the contrary, it shall not be a violation of this Agreement for any Union to withhold the services of its members (but not the right to picket) from a particular Contractor who fails to timely pay its weekly payroll; or fails to make timely payments to the Union's Joint Labor/Management Trust Funds in accordance with the provisions of the applicable Master Labor Agreements. Prior to withholding its members' services for the Contractor's failure to make timely payments to the Union's Joint Labor/Management Trust Funds, the Union shall give at least ten (10) days (unless a lesser period of time is provided in the Union's MLA, but in no event less than forty-eight (48) hours) written notice of such failure to pay by registered or certified mail, return receipt requested, and by facsimile transmission to the involved Contractor and the City. Union will meet within the ten (10) day period to attempt to resolve the dispute.

6.7.1 Upon the payment of the delinquent Contractor of all monies due and then owing for wages and/or fringe benefit contributions, the Union shall direct its members to return to work and the Contractor shall return all such members back to work.

Section 6.8 Expedited Enforcement Procedure: Any party, including the City, which is an intended beneficiary of this Article, or the Community Workforce Coordinator, may institute the following procedures, in lieu of or in addition to any other action at law or equity, when a breach of Section 6.1, 6.5 or Section 7.3 is alleged.

6.8.1 The party invoking this procedure shall notify Lou Zigman, or, if Mr. Zigman is unavailable, Sara Adler, who have been selected by the negotiating Parties, and whom the Parties agree shall be the permanent arbitrator and alternate arbitrator under this procedure. If the permanent arbitrator is unavailable at any time, the party invoking this procedure shall notify Sara Adler. Notice to the arbitrator shall be by the most expeditious means available, with notices to the Parties alleged to be in violation, and to the Council if it is a Union alleged to be in violation. For purposes of this Article, written notice may be given by telegram, facsimile, electronic mail, hand- delivery or overnight mail and will be deemed effective upon receipt.

6.8.2 Upon receipt of said notice, the arbitrator named above, or his/her alternate shall sit and hold a hearing within twenty-four (24) hours if it is contended that the violation still exists, but not sooner than twenty-four (24) hours after notice has been dispatched to the Council of the involved Union(s) and/or Contractor.

6.8.3 The arbitrator shall notify the Parties of the place and time chosen for this hearing. Said hearing shall be completed in one session, which, with appropriate recesses at the arbitrator's discretion, shall not exceed twenty-four (24) hours unless otherwise agreed upon by all Parties. A failure of any Party or Parties to attend said hearings shall not delay the hearing of evidence or the issuance of any award by the arbitrator.

6.8.4 The sole issue at the hearing shall be whether or not a violation of Sections 6.1, 6.5 or Section 7.3 has in fact occurred. The arbitrator shall have no authority to consider any matter in justification, explanation or mitigation of such violation or to award damages. The Award shall be issued in writing within three (3) hours after the close of the hearing and may be issued without an opinion. If any party desires a written opinion, one shall be issued within fifteen (15) days, but its issuance shall not delay compliance with, or enforcement of, the Award. The arbitrator may order cessation of the violation of the Article and other appropriate relief, and such Award, upon issuance, shall be served on all Parties by hand or registered mail.

6.8.5 Such Award shall be final and binding on all Parties and may be enforced by any court of competent jurisdiction upon the filing of this Agreement and all other relevant documents referred to herein above in the following manner. Written notice of the filing of such enforcement proceedings shall be given to the other party. In any judicial proceeding to obtain a temporary order enforcing the arbitrator's Award as issued under this Article, all Parties waive the right to a hearing and agree that such proceedings may be ex parte. Such agreement does not waive any Party's right to participate in a hearing for a final order of enforcement. The court's order or orders enforcing the arbitrator's award shall be served on all Parties by hand or by delivery to their address as shown on this Agreement (for a Union), as shown in their business contract for work under this Agreement (for a Contractor) and to the representing Union (for an employee), by certified mail by the Party or Parties first alleging the violation.

6.8.6 Any rights created by statute or law governing arbitration proceedings inconsistent with the above procedure or which interfere with compliance hereto are hereby waived by the Parties to whom they accrue.

6.8.7 The fees and expenses of the arbitrator shall be equally divided between the party or Parties initiating this procedure and the respondent Party or Parties.

6.8.8 Liquidated Damages. If the arbitrator determines that a work stoppage, in violation of Section 6.1 has occurred, the respondent Unions(s) shall, within eight (8) hours of receipt of the award, direct all the employees they represent on the project to immediately return to work. If the craft(s) involved does not return to work by the beginning of the next regularly scheduled shift following such eight (8) hour period after receipt of the arbitrator's award, and the respondent Union(s) have not complied with their obligation to immediately instruct, order, and use their best efforts to cause a cessation of the violation and return of the employees they represent

to work, then the respondent Union(s) shall each pay a sum as liquidated damages to the City, and each shall pay an additional sum per shift for each shift thereafter on which the craft(s) has not returned to work. Similarly, if the arbitrator determines that a lock-out, in violation of Section 6.5 has occurred, the respondent Contractor(s) shall, within eight (8) hours of receipt of the award, return all the affected employees to work on the Project, or otherwise correct the violation as found by the arbitrator. If the respondent Contractor(s) do not take such action by the beginning of the next regularly scheduled shift following the eight (8) hour period, each respondent Contractor shall pay a sum as liquidated damages in equal amounts to the City and to the affected Union(s) (with union amounts to be apportioned among the affected employees and the benefit funds to which contributions are made on their behalf, as appropriate and designated by the Arbitrator) and each shall pay an additional sum per shift for each shift thereafter in which compliance by the respondent Contractor(s) has not been completed. The Arbitrator shall retain jurisdiction to determine compliance with this Section and to establish the appropriate sum of liquidated damages, which shall not be less than five thousand dollars (\$5,000) per shift, nor more than twenty thousand dollars (\$20,000) per shift.

ARTICLE 7

WORK ASSIGNMENTS AND JURISDICTIONAL DISPUTES

Section 7.1 Assignment of Work: The assignment of Project Work will be solely the responsibility of the Contractor performing the work involved; and such work assignments will be in accordance with the Plan for the Settlement of Jurisdictional Disputes in the Construction Industry (the “Plan”) or any successor Plan.

Section 7.2 The Plan: All jurisdictional disputes on this Project between or among the building and construction trades Unions and the Employers parties to this Agreement, shall be settled and adjusted according to the present Plan established by the Building and Construction Trades Department or any other plan or method of procedure that may be adopted in the future by the Building and Construction Trades Department. Decisions rendered shall be final, binding and conclusive on the Employers and Unions parties to this Agreement.

7.2.1 If a dispute arising under this Article involves the Southwest Regional Council of Carpenters or any of its subordinate bodies, an Arbitrator shall be chosen by the procedures specified in Article V, Section 5, of the Plan from a list composed of John Kagel, Thomas Angelo, Robert Hirsch, and Thomas Pagan, and the Arbitrator’s hearing on the dispute shall be held at the offices of the applicable Building and Construction Trades Council within fourteen (14) days of the selection of the Arbitrator. All other procedures shall be as specified in the Plan.

Section 7.3 No Work Disruption Over Jurisdiction: All jurisdictional disputes shall be resolved without the occurrence of any strike, work stoppage, or slow-down of any nature, and the Employer’s assignment shall be adhered to until the dispute is resolved. Individuals violating this section shall be subject to immediate discharge.

Section 7.4 Pre-Job Conferences: As provided in Article 14, each Employer will conduct a pre-job conference with the Council prior to commencing work. The Primary Employer and the

Owner will be advised in advance of all such conferences and may participate if they wish. Pre-job conferences for different Employers may be held together.

Section 7.5 Resolution of Jurisdictional Disputes: If any actual or threatened strike, sympathy strike, work stoppage, slow down, picketing, hand-billing or otherwise advising the public that a labor dispute exists, or interference with the progress of Project Work by reason of a jurisdictional dispute or disputes occurs, the Parties shall exhaust the expedited procedures set forth in the Plan, if such procedures are in the plan then currently in effect, or otherwise as in Article 6 above.

ARTICLE 8 MANAGEMENT RIGHTS

Section 8.1 Contractor and City Rights: The City and the Contractors retain the full and exclusive authority for the management of its operations, as set forth in this Article, unless expressly limited or required by the other Articles of this Agreement or an MLA. In addition to the following and other rights of the Contractors enumerated in this Agreement, the Contractors expressly reserve their management rights and all the rights conferred upon them by law. The Contractors' rights include, but are not limited to, the right to:

8.1.1 Plan, direct and control operations of all work;

8.1.2 Hire, promote, transfer and layoff their own employees, respectively, as deemed appropriate to satisfy work and/or skill requirements;

8.1.3 Promulgate and require all employees to observe reasonable job rules and security and safety regulations;

8.1.4 Discharge, suspend or discipline their own employees for just cause;

8.1.5 Utilize, in accordance with City approval, any work methods, procedures or techniques, and select, use and install any types or kinds of materials, apparatus or equipment, regardless of source of manufacture or construction; assign and schedule work at their discretion; and

8.1.6 Assign overtime, determine when it will be worked, and the number and identity of employees engaged in such work, subject to such provisions in the applicable MLA(s) requiring such assignments be equalized or otherwise made in a nondiscriminatory manner.

Section 8.2 Specific City Rights: In addition to the following and other rights of the City enumerated in this Agreement, the City expressly reserves its management rights and all the rights conferred on it by law. The City's rights (and those of the Community Workforce Coordinator on its behalf) include but are not limited to the right to:

8.2.1 Inspect any construction site or facility to ensure that the Contractor follows the applicable safety and other work requirements;

8.2.2 Require Contractors to establish a different work week or shift schedule for particular employees as required to meet the operational needs of the Project Work at particular locations;

8.2.3 At its sole option, terminate, delay and/or suspend any and all portions of the Project Work at any time; prohibit some or all work on certain days or during certain hours of the day to accommodate the ongoing operations of the City's facilities, programs, or services and/or to mitigate the effect of ongoing Project Work on businesses and residents in the neighborhood of the Project site; and/or require such other operational or schedule changes it deems necessary, in its sole judgment, to effectively maintain its primary mission and remain a good neighbor to those in the area of its facilities. (In order to permit the Contractors and Unions to make appropriate scheduling plans, the City will provide the Community Workforce Coordinator, and the affected Contractor(s) and Union(s) with reasonable notice of any changes it requires pursuant to this section; provided, however, that if notice is not provided in time to advise employees not to report for work, show-up pay shall be due pursuant to the provision of Article 6, Section 6.6);

8.2.4 Approve any work methods, procedures and techniques used by Contractors whether or not these methods, procedures or techniques are part of industry practices or customs, provided that nothing herein shall require such approval or extend any liability related to work performed by Contractors to the City; and

8.2.5 Investigate and process complaints, through its Community Workforce Coordinator, in the matter set forth in Articles 6 and 9.

8.2.6 Implement or cause to be implemented by a Contractor reasonable Project site safety, drug free workplace and/or site access rules, which shall be provided to the Unions' for their review..

Section 8.3 Use of Materials: There should be no limitations or restriction by Union upon a Contractor's choice of materials or design, nor, regardless of source or location, upon the full use and utilization, of equipment, machinery, packaging, precast, prefabricated, prefinished, or preassembled materials, tools or other labor saving devices, subject to the application of the State Public Contract and Labor Codes as required by law in reference to offsite construction. Generally, the onsite installation or application of such items shall be performed by the craft having jurisdiction over such work. The City and its Community Workforce Coordinator shall advise all Contractors of, and enforce as appropriate, the off-site application of the prevailing wage law as it affects Project Work.

Section 8.4 Special Equipment, Warranties and Guaranties:

8.4.1 The Parties recognize that the Contractor will initiate from time to time the use of new technology, equipment, machinery, tools, and other labor-savings devices and methods of performing Project Work. The Union agrees that they will not restrict the implementation of such devices or work methods. The Unions will accept and will not refuse to handle, install or work with any standardized and/or catalogue: parts, assemblies, accessories, prefabricated items,

preassembled items, partially assembled items, or materials whatever their source of manufacture or construction.

8.4.2 If any disagreement between the Contractor and the Unions concerning the methods of implementation or installation of any equipment, or device or item, or method of work, arises, or whether a particular part or pre-assembled item is a standardized or catalog part or item, the work will precede as directed by the Contractor and the Parties shall immediately consult over the matter. If the disagreement is not resolved, the affected Union(s) shall have the right to proceed through the procedures set forth in Article 9.

ARTICLE 9 SETTLEMENT OF GRIEVANCES AND DISPUTES

Section 9.1 Cooperation and Harmony on Site:

9.1.1 This Agreement is intended to establish and foster continued close cooperation between management and labor. The Trades Council shall assign a representative to this Project for the purpose of assisting the Unions, and working with the Community Workforce Coordinator, together with the Contractors, to complete the construction of the Project economically, efficiency, continuously and without any interruption, delays or work stoppages.

9.1.2 The Community Workforce Coordinator, the Contractors, Unions, and employees collectively and individually, realize the importance to all Parties of maintaining continuous and uninterrupted performance Project Work, and agree to resolve disputes in accordance with the grievance provisions set forth in this Article or, as appropriate, those of Article 6 or 7.

9.1.3 The Community Workforce Coordinator shall oversee the processing of grievances under this Article and Article 6, including the scheduling and arrangements of facilities for meetings, selection of the arbitrator from the agreed-upon panel to hear the case, and any other administrative matters necessary to facilitate the timely resolution of any dispute; provided, however, it is the responsibility of the principal parties to any pending grievance to insure the time limits and deadlines are met.

Section 9.2 Processing Grievances: Any questions arising out of and during the term of this Agreement involving its interpretation and application, which includes applicable provisions of the MLAs, but not jurisdictional disputes or alleged violations of Section 6.1 and 6.5 and similar provisions, shall be considered a grievance and subject to resolution under the following procedures.

Step 1. Employee Grievances: When any employee subject to the provisions of this Agreement feels aggrieved by an alleged violation of this Agreement, the employee shall, through his Union business representative or, job steward, within ten (10) working days after the occurrence of the violation, give notice to the work site representative of the involved Contractor stating the provision(s) alleged to have been violated. A business representative of the Union or the job steward and the work site representative of the involved Contractor shall meet and endeavor to adjust the matter within ten (10) working days after timely notice has been given. If they fail to resolve the matter within the prescribed period, the grieving party may, within ten

(10) working days thereafter, pursue Step 2 of this grievance procedure provided the grievance is reduced to writing, setting forth the relevant information, including a short description thereof, the date on which the alleged violation occurred, and the provision(s) of the Agreement alleged to have been violated. Grievances and disputes settled at Step 1 shall be non-precedential except as to the parties directly involved.

Union or Contractor Grievances: Should the Union(s) or any Contractor have a dispute with the other Party(ies) and, if after conferring within ten (10) working days after the disputing Party knew or should have known of the facts or occurrence giving rise to the dispute, a settlement is not reached within five (5) working days, the dispute shall be reduced to writing and processed to Step 2 in the same manner as outlined in 1(a) above for the adjustment of an employee complaint.

Step 2. The business manager of the involved Union or his designee, together with the site representative of the involved Contractor, and the labor relations representative of the Community Workforce Coordinator, shall meet within seven (7) working days of the referral of the dispute to this second step to arrive at a satisfactory settlement thereof. If the Parties fail to reach an agreement, the dispute may be appealed in writing in accordance with the provisions of Step 3 within seven (7) working days after the initial meeting at Step 2.

Step 3. (a) If the grievance shall have been submitted but not resolved under Step 2, either the Union or Contractor Party may request in writing to the Community Workforce Coordinator (with copy (ies) to the other Party (ies)) within seven (7) calendar days after the initial Step 2 meeting, that the grievance be submitted to an arbitrator selected from the agreed upon list of experienced construction industry arbitrators below, on a rotational basis in the order listed. Those arbitrators are: (1) **Louis Zigman**; (2) **Sara Adler**; (3) **Fredric Horowitz**; (4); **Walt Daugherty**; and (5) **William Rule**. The decision of the arbitrator shall be final and binding on all Parties and the fee and expenses of such arbitrations shall be borne equally by the involved Contractor(s) and the involved Union(s).

(b) Failure of the grieving Party to adhere to the time limits established herein shall render the grievance null and void. The time limits established herein may be extended only by written consent of the Parties involved at the particular step where the extension is agreed upon. The arbitrator shall have the authority to make decisions only on issues presented and shall not have the authority to change, amend, add to or detract from any of the provisions of this Agreement.

(c) The fees and expenses incurred by the arbitrator, as well as those jointly utilized by the Parties (e.g., conference room, court reporter, etc.) in arbitration, shall be divided equally by the Parties to the arbitration, including Union(s) and Contractor(s) involved.

Section 9.3 Limit on Use of Procedures: Procedures contained in this Article shall not be applicable to any alleged violation of Articles 6 or 7, with a single exception that any employee discharged for violation of Section 6.2, or Section 7.3, may resort to the procedures of this Article to determine only if he/she was, in fact, engaged in that violation.

Section 9.4 Notice: The Community Workforce Coordinator (and the City, in the case of any grievance regarding the Scope of this Agreement) shall be notified by the involved Contractor of all actions at Steps 2 and 3, and further, the Community Workforce Coordinator shall, upon its own request, be permitted to participate fully as a party in all proceedings at such steps.

ARTICLE 10 REGULATORY COMPLIANCE

Section 10.1 Compliance with All Laws: The Council and all Unions, Contractors, subcontractors and their employed shall comply with all applicable federal and state laws, ordinances and regulations including, but not limited to, those relating to safety and health, employment and applications for employment. All employees shall comply with the safety regulations established by the City and/or the Contractor. Workers must promptly report any injuries or accidents as required by applicable policy and/or law.

Section 10.2 Monitoring Compliance: The Parties agree that the City shall require, and that the Community Workforce Coordinator and Council shall monitor, compliance by all Contractors and subcontractors with all federal and state law regulations that, from time to time may apply to Project Work. It shall be the responsibility of both the Council and the Community Workforce Coordinator (on behalf of the City) to investigate or monitor compliance with these various laws and regulations and any suspected non-compliance observed by the Council shall be immediately reported to the Community Workforce Coordinator. The Council may recommend to the Community Workforce Coordinator and/or the City procedures to encourage and enforce compliance with these laws and regulations.

Section 10.3 Prevailing Wage Compliance: The Council or Union shall refer all complaints regarding any potential prevailing wage violation to the Community Workforce Coordinator, who on its own, or with the assistance of the City's labor compliance program, shall process, investigate and resolve such complaints, consistent with Article 5, Section 5.4. The Council or Union, as appropriate, shall be advised in a timely manner with regard to the facts and resolution, if any, of any complaint. It is understood that this Section does not restrict any individual rights as established under the State Labor Code, including the rights of an individual to file a complaint with the State Labor Commissioner or to file a grievance for such violation under the grievance procedure set forth in this Agreement.

Section 10.4 Violations of Law: Based upon a finding of violation by the City of a federal and state law, and upon notice to the Contractor that it or its subcontractors are in such violation, the City, in the absence of the Contractor or subcontractor remedying such violation, shall take such action as it is permitted by law or contract to encourage that Contractor to come into compliance, including, but not limited to, assessing fines and penalties, and/or removing the offending Contractor from Project Work. Additionally, in accordance with the Agreement between the City and the Contractor, the City may cause the Contractor to remove from Project Work any subcontractor who is in violation of state or federal law.

ARTICLE 11 SAFETY AND PROTECTION OF PERSON AND PROPERTY

Section 11.1 Safety:

11.1.1 It shall be the responsibility of each Contractor to ensure safe working conditions and employee compliance with any safety rules contained herein or established by the City and/or the Contractor. It is understood that employees have an individual obligation to use diligent care to perform their work in a safe manner and to protect themselves and the property of the Contractor and the City.

11.1.2 Employees shall be bound by the safety, security, and visitor rules established by the Contractor and/or the City. These rules will be published and posted. An employee's failure to satisfy his/her obligations under this section will subject him/her to discipline, up to and including discharge.

11.1.3 The Parties to this Agreement adopt the Tri Counties Building and Construction Trades Council Approved Drug and Alcohol Testing Policy, a copy of which is attached hereto as **Attachment "E,"** and which shall be the policy and procedure utilized under this Agreement.

Section 11.2 Suspension of Work for Safety: A Contractor may suspend all or a portion of the job to protect the life and safety of employees. In such cases, employees will be compensated only for the actual time worked; provided, however, that where the Contractor requests employees to remain at the site and be available for work, the employees will be compensated for stand-by time at their basic hourly rate of pay.

Section 11.3 Water and Sanitary Facilities: The Contractor shall provide adequate supplies of drinking water and sanitary facilities for all employees as required by state law or regulation.

ARTICLE 12 TRAVEL AND SUBSISTENCE

Travel expenses, travel time, subsistence allowances, zone rates and parking reimbursements shall be paid in accordance with the applicable MLA unless superseded by the applicable prevailing wage determination.

ARTICLE 13 APPRENTICES

Section 13.1 Importance of Training: The Parties recognize the need to maintain continuing support of the programs designed to develop adequate numbers of competent workers in the construction industry, the obligation to capitalize on the availability of the local work force in the area served by the City, and the opportunities to provide continuing work under the construction program. To these ends, the Parties will facilitate, encourage, and assist local residents to commence and progress in an Approved Apprenticeship Programs and/or training programs in the construction industry leading to participation in such apprenticeship programs. The City, the

Community Workforce Coordinator, and the Council, will work cooperatively to identify, or establish and maintain, effective programs and procedures for persons interested in entering the construction industry and which will help prepare them for the formal joint Labor/Management apprenticeship programs maintained by the signatory Unions.

Section 13.2 Use of Apprentices:

13.2.1 Apprentices used on Projects under this Agreement shall be registered in Approved Apprenticeship Programs approved by the State of California and the Federal Department of Labor, to the extent required by any Project funding source. Apprentices may comprise up to thirty percent (30%) of each craft's work force at any time, unless the standards of the applicable joint apprenticeship committee confirmed by the Division of Apprenticeship Standards ("DAS"), establish a lower or higher maximum percentage, and where such is the case, the applicable Union should use its best efforts with its apprenticeship committee and, if necessary, the DAS to permit up to thirty percent (30%) apprentices on the Project.

13.2.2 The Unions agree to cooperate with the Contractor in furnishing apprentices as requested up to the maximum percentage. The apprentice ratio for each craft shall be in compliance, at a minimum, with the applicable provisions of the Labor Code relating to utilization of apprentices. The City shall encourage such utilization, and, both as to apprentices and the overall supply of experienced workers, the Community Workforce Coordinator will work with the Council to assure appropriate and maximum utilization of apprentices and the continuing availability of both apprentices and journey persons.

13.2.3 The Parties agree that apprentices will not be dispatched to Contractors working under this Agreement unless there is a journeyman working on the project where the apprentice is to be employed who is qualified to assist and oversee the apprentice's progress through the program in which he is participating.

13.2.4 All apprentices shall work under the direct supervision of a journeyman from the trade in which the apprentice is indentured. A journeyman shall be defined as set forth in the California Code of Regulations, Title 8 [apprenticeship], Section 205, which defines a journeyman as a person who has either completed an accredited apprenticeship in his or her craft, or has completed the equivalent of an apprenticeship in length and content of work experience and all other requirements in the craft which has workers classified as journeyman in the apprenticeship occupation. Should a question arise as to a journeyman's qualification under this subsection, the Contractor shall provide adequate proof evidencing the worker's qualification as a journeyman to the Community Workforce Coordinator and the Council.

ARTICLE 14 PRE-JOB CONFERENCES

Each Prime Contractor will conduct a pre-job conference with the Unions for it and all of its subcontractors not later than fourteen (14) calendar days prior to commencing work for each stage of the Project. Each Contractor conducting a pre-job shall notify the Council and all subcontractors of all tiers, who shall participate in such conferences, ten (10) calendar days in

advance of all such conferences. The purpose of the conference will be to, among other things, determine craft manpower needs, schedule of work for the contract and project work rules/owner rules. The Council, the Community Workforce Coordinator, and the City shall be advised in advance of all such conferences and may participate if they wish. All work assignments shall be disclosed by the Prime Contractor and all Contractors at the pre-job conference. Should there be Project Work that was not previously discussed at the pre-job conference, or additional project work be added, the contractors performing such work will conduct a separate pre-job conference for such newly included work. Any Union in disagreement with the proposed assignment shall notify the Contractor of its position in writing, with a copy to Community Workforce Coordinator, within seven (7) calendar days thereafter. Within seven (7) calendar days after the period allowed for Union notices of disagreement with the Contractor's proposed assignments, but prior to the commencement of any work, the Contractor shall make final assignments in writing with copies to the Council and to the Community Workforce Coordinator.

ARTICLE 15

LABOR/MANAGEMENT COOPERATION

Section 15.1 Joint Committee: The Parties to this Agreement shall establish a six (6) person Joint Administrative Committee (JAC). This JAC shall be comprised of three (3) representatives selected by the City and three (3) representatives selected by the Council to monitor compliance with the terms and conditions of this Agreement. Each representative shall designate an alternate who shall serve in his or her absence for any purpose contemplated by this Agreement.

Section 15.2 Functions of Joint Committee: The Committee shall meet on a schedule to be determined by the Committee or at the call of the joint chairs, to discuss the administration of the Agreement, the progress of the Project, general labor management problems that may arise, and any other matters consistent with this Agreement. Substantive grievances or disputes arising under Articles 6, 7 or 9 shall not be reviewed or discussed by this Committee but shall be processed pursuant to the provisions of the appropriate Article. The Community Workforce Coordinator shall be responsible for the scheduling of the meetings, the preparation of the agenda topics for the meetings, with input from the Unions the Contractors and the City. Notice of the date, time and place of meetings, shall be given to the Committee members at least three (3) working days prior to the meeting. The City should be notified of the meetings and invited to send a representative(s) to participate. The Community Workforce Coordinator shall prepare quarterly reports on apprentice utilization and the training and employment of City residents, and a schedule of Project Work and estimated number of craft workers needed. The Committee or an appropriate subcommittee, may review such reports and make any recommendations for improvement, if necessary, including increasing the availability of skilled trades, and the employment of local residents or other individuals who should be assisted with appropriate training to qualify for apprenticeship programs.

ARTICLE 16 SAVINGS AND SEPARABILITY

Section 16.1 Savings Clause: It is not the intention of the City, the Community Workforce Coordinator, Contractor or the Union parties to violate any laws governing the subject matter of this Agreement. The Parties hereto agree that in the event any provision of this Agreement is finally held or determined to be illegal or void as being in contravention of any applicable law or regulation, the remainder of the Agreement shall remain in full force and effect unless the part or parts so found to be void are wholly inseparable from the remaining portions of this Agreement. Further, the Parties agree that if and when any provision(s) of this Agreement is finally held or determined to be illegal or void by a court of competent jurisdiction, the Parties will promptly enter into negotiations concerning the substantive effect of such decision for the purposes of achieving conformity with the requirements of any applicable laws and the intent of the Parties hereto. If the legality of this Agreement is challenged and any form of injunctive relief is granted by any court, suspending temporarily or permanently the implementation of this Agreement, then the Parties agree that all Project Work that would otherwise be covered by this Agreement should be continued to be bid and constructed without application of this Agreement so that there is no delay or interference with the ongoing planning, bidding and construction of any Project Work.

Section 16.2 Effect of Injunctions or Other Court Orders: The Parties recognize the right of the City to withdraw, at its absolute discretion, the utilization of the Agreement as part of any bid specification should a Court of competent jurisdiction issue any order, or any applicable statute which could result, temporarily or permanently in delay of the bidding, awarding and/or construction on the Project. Notwithstanding such an action by the City, or such court order or statutory provision, the Parties agree that the Agreement shall remain in full force and effect on covered Project Work to the maximum extent legally possible.

ARTICLE 17 WAIVER

A waiver of or a failure to assert any provisions of this Agreement by any or all of the Parties hereto shall not constitute a waiver of such provision for the future. Any such waiver shall not constitute a modification of the Agreement or change in the terms and conditions of the Agreement and shall not relieve, excuse or release any of the Parties from any of their rights, duties or obligations hereunder.

ARTICLE 18 AMENDMENTS

The provisions of this Agreement can be renegotiated, supplemented, rescinded or otherwise altered only by mutual agreement in writing, hereafter signed by the negotiating Parties hereto.

ARTICLE 19 ENTIRE AGREEMENT

19.1 This Agreement represents the complete understanding of the Parties. The provisions of this Agreement, including the MLAs which are incorporated by reference, shall apply to the work covered by this Agreement.

19.2 The parties agree that this Agreement, including the MLAs incorporated by reference, covers all matters affecting wages, hours, and other terms and conditions of employment and that during the term of this Agreement the Parties will not be required to negotiate on any further matters affecting these or any other subject not specifically set forth in this Agreement except by mutual agreement of the Parties.

19.3 This Agreement may be executed in counterparts, such that original signatures may appear on separate pages and when bound together all necessary signatures shall constitute an original. Facsimile or PDF signature pages transmitted to other parties to this Agreement shall be deemed the equivalent to original signatures.

ARTICLE 20 DURATION OF THE AGREEMENT

Section 20.1 Duration:

20.1.1 This Agreement shall be effective from the date the Agreement is fully executed by the parties and shall remain in effect for a period of five (5) years from the date of adoption.

20.1.2 Any Project commenced during the term of this Agreement shall continue to be covered by the terms and conditions of this Agreement until the Project Work is completed.

Section 20.2 Turnover and Final Acceptance of Completed Work:

20.2.1 Construction of any phase, portion, section, or segment of a Project shall be deemed complete when such phase, portion, section or segment has been turned over to the City by the Contractor and the City has accepted such phase, portion, section, or segment. As areas and systems of the Project are inspected and construction-tested and/or approved and accepted by the City or third parties with the approval of the City, the Agreement shall have no further force or effect on such items or areas, except when the Contractor is directed by the City to engage and repairs or modifications required by its contract(s) with the City.

20.2.2 Notice of each final acceptance received by the Contractor will be provided to the Council with the description of what phase, portion, section or segment, etc. has been accepted. Final acceptance may be subject to a “punch” list, and in such case, the Agreement will continue to apply to each such item on the list until it is completed to the satisfaction of the City and Notice of Acceptance is given by the City or its representative to the Contractor. At the request of the Union, complete information describing any “punch” list work, as well as any additional work required of a Contractor at the direction of the City pursuant to (a) above, involving

otherwise turned-over and completed facilities which have been accepted by the City, will be available from the Community Workforce Coordinator.

IN WITNESS whereof the Parties have caused this Continuity of Work Agreement to be executed as of the date and year above stated.

CITY OF SANTA BARBARA

By: _____

Dated: _____

**TRI-COUNTIES
BUILDING & CONSTRUCTION
TRADES COUNCIL**

By:  (Joshua M Medrano)

Dated: 6/28/2021

TRI-COUNTIES BUILDING AND CONSTRUCTION
TRADES COUNCIL CRAFT UNIONS AND DISTRICT COUNCILS

Asbestos Heat & Frost Insulators (Local 5)

Boilermakers (Local 92)

Bricklayers & Allied Craftworkers (Local 4)

Cement Masons (Local 600)

Electricians (Local 413)

Elevator Constructors (Local 18)

Iron Workers (Reinforced – Local 416)

Iron Workers (Structural – Local 433)

Laborers (Local 220)

Operating Engineers (Local 12)

Operating Engineers (Local 12)

Operating Engineers (Local 12)

Painters & Allied Trades DC 36

Pipe Trades (Local 114)

Pipe Trades (Local 345)

Pipe Trades (Sprinkler Fitters Local 669)

Plasterers (Local 200)

Roofers & Waterproofers (Local 36)

Sheet Metal Workers (Local 104)

Teamsters (Local 986)

Southwest Regional Council of Carpenters

[Signature]
 An Anna G-1-21
 [Signature]
 [Signature]
 [Signature]
 [Signature]
 [Signature]
 Mark, A. Kohn
 HERTZ RAMIREZ
 Ronald J. de Porsk.
 [Signature]
 [Signature]
 Mark Bartlett
 [Signature] UA Local 114
 [Signature]
 [Signature] B.M. Brian Dunn
 Jon Cart 6-2-2021
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ATTACHMENT A
LIST OF APPLICABLE MASTER LABOR AGREEMENTS

**ATTACHMENT B
LETTER OF ASSENT**

To be signed by all contractors awarded work covered by the
Community Workforce Agreement prior to commencing work.

[Contractor's Letterhead]

Community Workforce Coordinator

Attn: _____

Re: City of Santa Barbara Community Workforce Agreement - Letter of Assent

Dear Sir:

This is to confirm that [*name of company*] agrees to be party to and bound by the City of Santa Barbara Community Workforce Agreement ("Agreement") effective _____, 2021, as such Agreement may, from time to time, be amended by the negotiating parties or interpreted pursuant to its terms. Such obligation to be a party and bound by this Agreement shall extend to all work covered by the Agreement undertaken by this Company on the project and this Company shall require all of its contractors and subcontractors of whatever tier to be similarly bound for all work within the scope of the Agreement by signing and furnishing to you an identical Letter of Assent prior to their commencement of work.

Sincerely,

[Name of Construction Company]

By: _____

Name: _____

Title: _____

Contractor State License No. _____

Project: _____

[Copies of this letter must be submitted to the Community Workforce Coordinator and to the Council per Section 2.4.2]

**ATTACHMENT C
LOCAL AREA RESIDENT ZIP CODES**

(Tier 1)

[Santa Barbara County Zip Codes of: 93101, 93102, 93103, 93105, 93106, 93107, 93108, 93109, 93110, 93111, 93116, 93117, 93118, 93120, 93121, 93130, 93140, 93150, 93160, 93190]

(Tier 2)

[Remaining zip codes in the County of Santa Barbara: 93013, 93014, 93067, 93199, 93254, 93427, 93429, 93434, 93436, 93437, 93438, 93440, 93441, 93454, 93455, 93456, 93457, 93458, 93463, 93464]

(Tier 3)

[All zip codes in the Counties of San Luis Obispo and Ventura: 91319, 91320, 91358, 91359, 91360, 91361, 91362, 91377, 93001, 93002, 93003, 93004, 93005, 93006, 93007, 93009, 93010, 93011, 93012, 93015, 93016, 93020, 93021, 93022, 93023, 93024, 93030, 93031, 93032, 93033, 93034, 93035, 93036, 93040, 93041, 93042, 93043, 93044, 93060, 93061, 93061, 93062, 93063, 93064, 93065, 93066, 93094, 93099]

See Exhibit A for a map of these zip codes.

ATTACHMENT D
CITY OF SANTA BARBARA
COMMUNITY WORKFORCE AGREEMENT
CRAFT REQUEST FORM

TO THE CONTRACTOR: Please complete and fax or email this form to the applicable union to request craft workers that fulfill the hiring requirements for this project. After faxing or emailing your request, please call the Union to verify receipt and substantiate their capacity to furnish workers as specified below. Please print your Fax Transmission Verification Reports or email and keep copies for your records.

The City of Santa Barbara Community Workforce Agreement establishes a goal that 50% of all of the construction labor hours worked on the Project shall be from qualified workers residing, as well as “Veterans,” regardless of where they reside: First, Area Residents residing in those first-tier zip codes which cover the City of Santa Barbara, as reflected on the attached list of zip codes; second, within Santa Barbara County, third, within San Luis Obispo and Ventura Counties. For Dispatch purposes, employees residing within any of these three (3) areas, as well as Veterans, regardless of where they reside, shall be referred to as Local Area Residents.

TO THE UNION: Please complete the “Union Use Only” section on the next page and fax this form back to the requesting Contractor. Be sure to retain a copy of this form for your records.

CONTRACTOR USE ONLY

To: Union Local # _____ **Fax#** () _____ **Date:** _____
Cc: Community Workforce Coordinator
From: Company: _____ Issued By: _____
Contact Phone: () _____ Contact Fax: () _____

PLEASE PROVIDE ME WITH THE FOLLOWING UNION CRAFT WORKERS.

Craft Classification (i.e., plumber, painter, etc.)	Journeyman or Apprentice	Local Area Resident or General Dispatch	Number of workers needed	Report Date	Report Time
TOTAL WORKERS REQUESTED = _____					

Please have worker(s) report to the following work address indicated below:

Project Name: _____ **Site:** _____ **Address:** _____
Report to: _____ **On-site Tel:** _____ **On-site Fax:** _____
Comment or Special Instructions: _____

UNION USE ONLY

Date dispatch request received:
Dispatch received by:
Classification of worker requested:
Classification of worker dispatched:

WORKER REFERRED

Name:		
Date worker was dispatched:		
Is the worker referred a: (check all that apply)		
JOURNEYMAN	Yes _____	No _____
APPRENTICE	Yes _____	No _____
LOCAL AREA RESIDENT	Yes _____	No _____
GENERAL DISPATCH FROM OUT OF WORK LIST	Yes _____	No _____

[This form is not intended to replace a Union's Dispatch or Referral Form normally given to the employee when being dispatched to the jobsite.]

ATTACHMENT E
TRI-COUNTIES BUILDING AND CONSTRUCTION
TRADES COUNCIL
APPROVED
DRUG AND ALCOHOL TESTING POLICY

The Parties recognize the problems which drug and alcohol abuse have created in the construction industry and the need to develop drug and alcohol abuse prevention programs. Accordingly, the Parties agree that in order to enhance the safety of the work place and to maintain a drug and alcohol free work environment, individual Employers may require applicants or employees to undergo drug and alcohol testing.

1. It is understood that the use, possession, transfer or sale of illegal drugs, narcotics, or other unlawful substances, as well as being under the influence of alcohol and the possession or consuming alcohol is absolutely prohibited while employees are on the Employer's job premises or while working on any jobsite in connection with work performed under the Community Workforce Agreement ("CWA").

2. No Employer may implement a drug testing program which does not conform in all respects to the provisions of this Policy.

3. No Employer may implement drug testing at any jobsite unless written notice is given to the Union setting forth the location of the jobsite, a description of the project under construction, and the name and telephone number of the Project Supervisor. Said notice shall be addressed to the office of each Union signing the CWA. Said notice shall be delivered in person or by registered mail before the implementation of drug testing. Failure to give such notice shall make any drug testing engaged in by the Employer a violation of the CWA, and the Employer may not implement any form of drug testing at such jobsite for the following six months.

4. An employer who elects to implement drug testing pursuant to this Agreement shall require all employees on the Project to be tested. With respect to individuals who become employed on the Project subsequent to the proper implementation of this drug testing program, such test shall be administered upon the commencement of employment on the project, whether by referral from a Union Dispatch Office, transfer from another project, or another method. Individuals who were employed on the project prior to the proper implementation of this drug testing program may only be subjected to testing for the reasons set forth in Paragraph 5(f) (1) through 5(f) (3) of this Policy. Refusal to undergo such testing shall be considered sufficient grounds to deny employment on the project.

5. The following procedure shall apply to all drug testing:

a. The Employer may request urine samples only. The applicant or employee shall not be observed when the urine specimen is given. An applicant or employee, at his or her sole option, shall, upon request, receive a blood test in lieu of a urine test. No employee of the Employer shall draw blood from a bargaining unit employee, touch or handle urine specimens, or in any way become involved in the chain of custody of urine or blood specimens. A Union

Representative, subject to the approval of the individual applicant or employee, shall be permitted to accompany the applicant or employee to the collection facility to observe the collection, bottling, and sealing of the specimen.

b. The testing shall be done by a laboratory approved by the National Institute on Drug Abuse (NIDA), which is chosen by the Employer and the Union.

c. An initial test shall be performed using the Enzyme Multiplied Immunoassay Technique (EMZT). In the event a question or positive result arises from the initial test, a confirmation test must be utilized before action can be taken against the applicant or employee. The confirmation test will be by Gas Chromatography Mass Spectrometry (GC/MS). Cutoff levels for both the initial test and confirmation test will be those established by the National Institute on Drug Abuse. Confirmed positive samples will be retained by the testing laboratory in secured long-term frozen storage for a minimum of one year. Handling and transportation of each sample must be documented through strict chain of custody procedures.

d. In the event of a confirmed positive test result the applicant or employee may request, within forty-eight (48) hours, a sample of his/her specimen from the testing laboratory for purposes of a second test to be performed at a second laboratory, designated by the Union and approved by NDA. The retest must be performed within ten (10) days of the request. Chain of custody for this sample shall be maintained by the Employer between the original testing laboratory and the Union's designated laboratory. Retesting shall be performed at the applicant's or employee's expense. In the event of conflicting test results the Employer may require a third test.

e. If, as a result of the above testing procedure, it is determined that an applicant or employee has tested positive, this shall be considered sufficient grounds to deny the applicant or employee his/her employment on the Project.

f. No individual who tests negative for drugs or alcohol pursuant to the above procedure and becomes employed on the Project shall again be subjected to drug testing with the following exceptions:

1. Employees who are involved in industrial accidents resulting in damage to plant, property or equipment or injury to him/herself or others may be tested pursuant to the procedures stated hereinabove.

2. The Employer may test employees following thirty (30) days advance written notice to the employee(s) to be tested and to the applicable Union. Notice to the applicable Union shall be as set forth in Paragraph 3 above and such testing shall be pursuant to the procedures stated hereinabove.

3. The Employer may test an employee where the Employer has reasonable cause to believe that the employee is impaired from performing his/her job. Reasonable cause shall be defined as exhibiting aberrant or unusual behavior, the type of which is a recognized and accepted symptom of impairment (i.e., slurred speech, unusual lack of

muscular coordination, etc.). Such behavior must be actually observed by at least two persons, one of whom shall be a Supervisor who has been trained to recognize the symptoms of drug abuse or impairment and the other of whom shall be the job steward. If the job steward is unavailable or there is no job steward on the project the other person shall be a member of the applicable Union's bargaining unit. Testing shall be pursuant to the procedures stated hereinabove. Employees who are tested pursuant to the exceptions set forth in this paragraph and who test positive will be removed from the Employer's payroll.

g. Applicants or employees who do not test positive shall be paid for all time lost while undergoing drug testing. Payment shall be at the applicable wage and benefit rates set forth in the applicable Union's Master Labor Agreement. Applicants who have been dispatched from the Union and who are not put to work pending the results of a test will be paid waiting time until such time as they are put to work. It is understood that an applicant must pass the test as a condition of employment. Applicants who are put to work pending the results of a test will be considered probationary employees.

6. The employers will be allowed to conduct periodic job site drug testing on the Project under the following conditions:

a. The entire jobsite must be tested, including any employee or subcontractor's employee who worked on that project three (3) working days before or after the date of the test;

b. Jobsite testing cannot commence sooner than thirty (30) days after start of the work on the Project;

c. Prior to start of periodic testing, a business representative will be allowed to conduct an educational period on company time to explain periodic jobsite testing program to affected employees;

d. Testing shall be conducted by a N.I.D.A. certified laboratory, pursuant to the provisions set forth in Paragraph 5 hereinabove.

e. Only two periodic tests may be performed in a twelve month period.

7. It is understood that the unsafe use of prescribed medication, or where the use of prescribed medication impairs the employee's ability to perform work, is a basis for the Employer to remove the employee from the jobsite.

8. Any grievance or dispute which may arise out of the application of this Agreement shall be subject to the grievance and arbitration procedures set forth in the CWA.

9. The establishment or operation of this Policy shall not curtail any right of any employee found in any law, rule or regulation. Should any part of this Agreement be found unlawful by a court of competent jurisdiction or a public agency having jurisdiction over the

parties, the remaining portions of the Agreement shall be unaffected and the parties shall enter negotiations to replace the affected provision.

10. Present employees, if tested positive, shall have the prerogative for rehabilitation program at the employee's expense. When such program has been successfully completed the Employer shall not discriminate in any way against the employee. If work for which the employee is qualified exists he/she shall be reinstated.

11. The Employer agrees that results of urine and blood tests performed hereunder will be considered medical records held confidential to the extent permitted or required by law. Such records shall not be released to any persons or entities other than designated Employer representatives and the applicable Union. Such release to the applicable Union shall only be allowed upon the signing of a written release and the information contained therein shall not be used to discourage the employment of the individual applicant or employee on any subsequent occasion.

12. The Employer shall indemnify and hold the Union harmless against any and all claims, demands, suits, or liabilities that may arise out of the application of this Agreement and/or any program permitted hereunder.

13. Employees who seek voluntary assistance for substance abuse may not be disciplined for seeking such assistance. Requests from employees for such assistance shall remain confidential and shall not be revealed to other employees or management personnel without the employee's consent. Employees enrolled in substance abuse programs shall be subject to all Employer rules, regulations and job performance standards with the understanding that an employee enrolled in such a program is receiving treatment for an illness.

14. This Memorandum, of Understanding shall constitute the only Agreement in effect between the parties concerning drug and alcohol abuse, prevention and testing. Any modifications thereto must be accomplished pursuant to collective bargaining negotiations between the parties.

DRUG ABUSE PREVENTION AND DETECTION

APPENDIX A

CUTOFF LEVELS

DRUG	SCREENING METHOD	SCREENING LEVEL **	CONFIRMATION METHOD	CONFIRMATION LEVEL
Alcohol	EMIT	0.02%	CG/MS	0.02%
Amphetamines	EMIT	1000 ng/ml*	CG/MS	500 ng/ml*
Barbiturates	EMIT	300 ng/ml	CG/MS	200 ng/ml
Benzodiazepines	EMIT	300 ng/ml	CG/MS	300 ng/ml
Cocaine	EMIT	300 ng/ml*	CG/MS	150 ng/ml*
Methadone	EMIT	300 ng/ml	CG/MS	100 ng/ml
Methaqualone	EMIT	300 ng/ml	CG/MS	300 ng/ml
Opiates	EMIT	2000 ng/ml*	CG/MS	2000 ng/ml*
PCP (Phencyclidine)	EMIT	25 ng/ml*	CG/MS	25 ng/ml*
THC (Marijuana)	EMIT	50 ng/ml*	CG/MS	15 ng/ml*
Propoxyphene	EMIT	300 ng/ml	CG/MS	100 ng/ml

* SAMHSA specified threshold

** A sample reported positive contains the Indicated drug at or above the cutoff level for that drug. A negative sample either contains no drug or contains a drug below the cutoff level.

EMIT - Enzyme Immunoassay

CC/MS - Gas Chromatography/Mass Spectrometry

SIDE LETTER OF AGREEMENT
TESTING POLICY FOR DRUG ABUSE

It is hereby agreed between the parties hereto that an Employer who has otherwise properly implemented drug testing, as set forth in the Testing Policy for Drug Abuse, shall have the right to offer an applicant or employee a "quick" drug screening test. This "quick" screen test shall consist either of the "ICUP" urine screen or similar test or an oral screen test. The applicant or employee shall have the absolute right to select either of the two "quick" screen tests, or to reject both and request a full drug test.

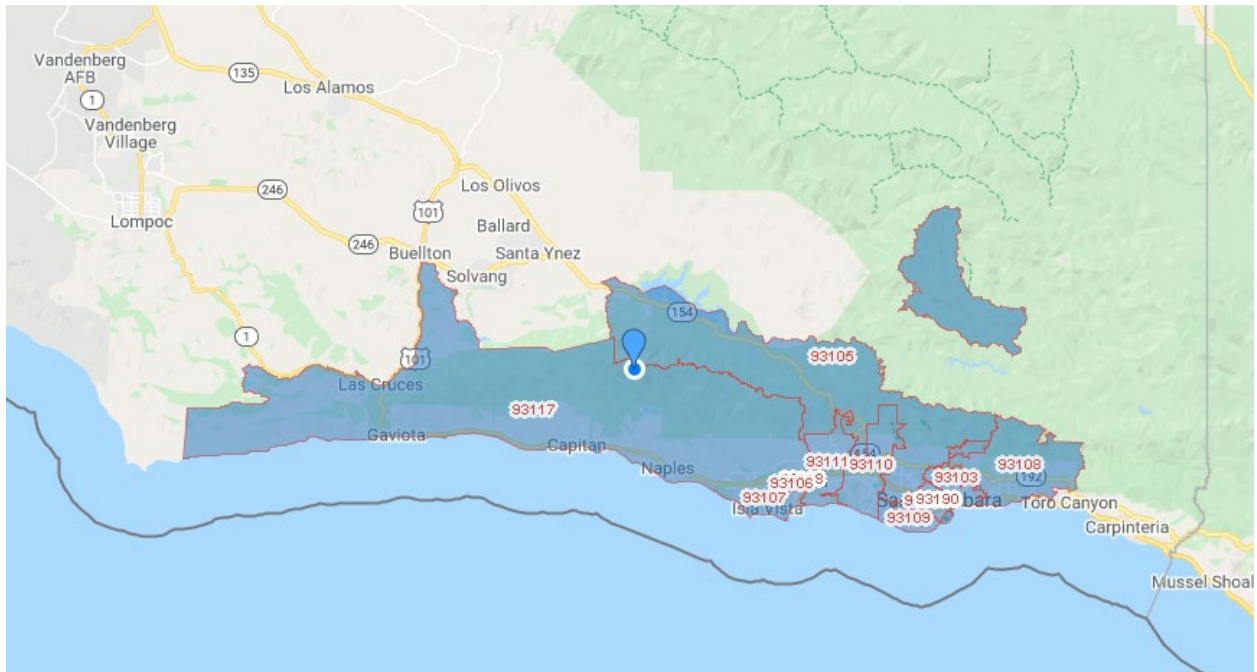
An applicant or employee who selects one of the quick screen tests, and who passes the test, shall be put to work immediately. An applicant or employee who fails the "quick" screen test, or who rejects the quick screen tests, shall be tested pursuant to the procedures set forth in the Testing Policy for Drug Abuse. The sample used for the "quick" screen test shall be discarded immediately upon conclusion of the test. An applicant or employee shall not be deprived of any rights granted to them by the Testing Policy for Drug Abuse as a result of any occurrence related to the "quick" screen test.

Exhibit A

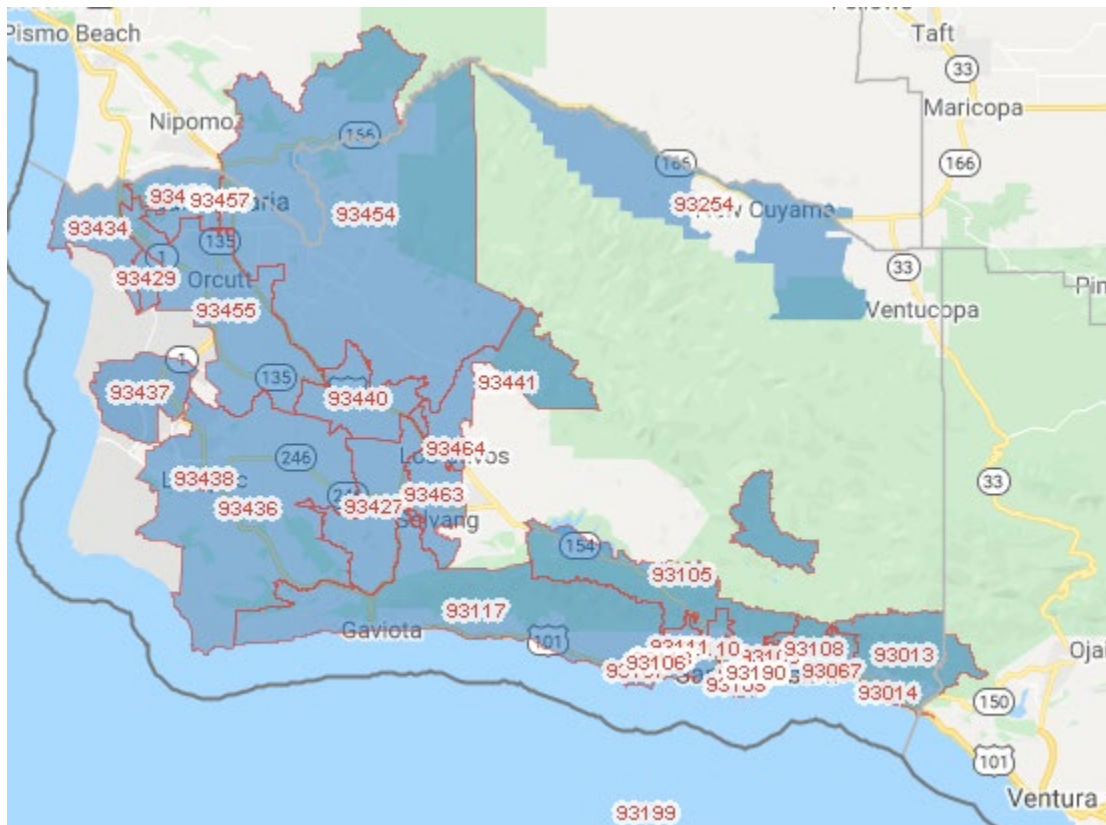
City of Santa Barbara Map of Local Area Residents and Local Area Contractors

City of Santa Barbara defines local area resident: a qualified person whose principal residence is located within the territory covered by the zip codes contained in Appendix B to this Agreement in priority order. The term “Local Area Contractor” as used in this Agreement means a construction contracting entity whose principal place of business is located within the territory of Tier 1 or Tier 2 contained in Appendix B to this Agreement and has so located and continuously operated for a period of at least one (1) year prior to the award of Project Work.

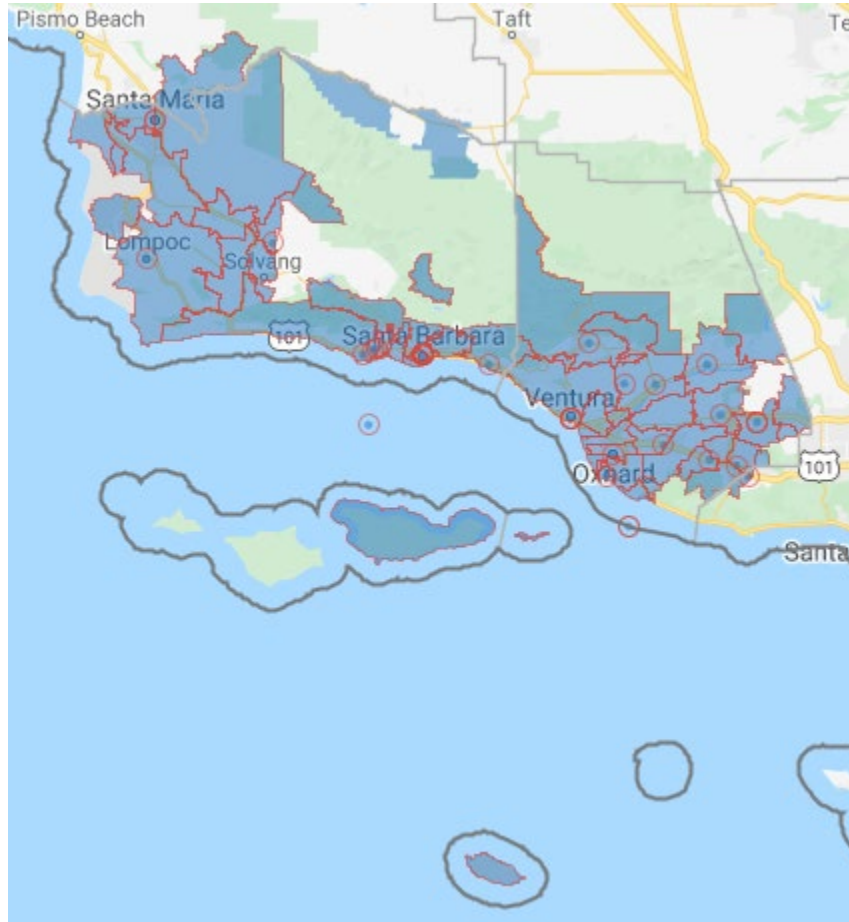
Tier 1: 93101, 93102, 93103, 93105, 93106, 93107, 93108, 93109, 93110, 93111, 93116, 93117, 93118, 93120, 93121, 93130, 93140, 93150, 93160, 93190



Tier 1 and 2: Tier 1 (93101, 93102, 93103, 93105, 93106, 93107, 93108, 93109, 93110, 93111, 93116, 93117, 93118, 93120, 93121, 93130, 93140, 93150, 93160, 93190) Tier 2 (93013, 93014, 93067, 93199, 93254, 93427, 93429, 93434, 93436, 93437, 93438, 93440, 93441, 93454, 93455, 93456, 93457, 93458, 93463, 93464)



Tier 1, 2 and 3: Tier 1 (93101, 93102, 93103, 93105, 93106, 93107, 93108, 93109, 93110, 93111, 93116, 93117, 93118, 93120, 93121, 93130, 93140, 93150, 93160, 93190) Tier 2 (93013, 93014, 93067, 93199, 93254, 93427, 93429, 93434, 93436, 93437, 93438, 93440, 93441, 93454, 93455, 93456, 93457, 93458, 93463, 93464), Tier 3 (91319, 91320, 91358, 91359, 91360, 91361, 91362, 91377, 93001, 93002, 93003, 93004, 93005, 93006, 93007, 93009, 93010, 93011, 93012, 93015, 93016, 93020, 93021, 93022, 93023, 93024, 93030, 93031, 93032, 93033, 93034, 93035, 93036, 93040, 93041, 93042, 93043, 93044, 93060, 93061, 93061, 93062, 93063, 93064, 93065, 93066, 93094, 93099)



ATTACHMENT 4

Project Labor Agreement Policy Presentation



Project Labor Agreement Policy

CITY COUNCIL MEETING
OCTOBER 5, 2021

Outline of Presentation

- ▶ History of Council action
- ▶ Contents of current draft Project Labor Agreement Policy
- ▶ Options to proceed

History of Council Actions

- ▶ January 19, 2021: Council directed staff to pursue the possible adoption of a Project Labor Agreement requirement for City projects above a certain threshold construction dollar amount and referred the matter to the Ordinance Committee to consider the development of an ordinance or alternative method of implementation.
- ▶ May 24, 2021: First Ordinance Committee discussion. Members requested changes to draft policy and more information to return.
- ▶ August 9, 2021: Second Ordinance Committee discussion. Members split on forwarding draft policy to the full Council.

Draft PLA Policy Provisions

- ▶ Policy instead of ordinance
- ▶ Master PLA instead of negotiating/applying PLA on a project-by-project basis
- ▶ Covers projects where Engineer's estimate exceeds \$5 million (indexed to 5-year California Construction Cost Index)
- ▶ Excludes
 - ▶ Projects put out to bid before Master PLA negotiated
 - ▶ Road maintenance projects, sidewalk projects, and other projects in the public rights-of-way,
 - ▶ Parking lots and parks and open space hardscape projects
 - ▶ Projects for which the existence of a PLA will jeopardize State, Federal or other public funding sources
 - ▶ Projects identified by Council for exclusion due to the existence of time-sensitive funding requirements, permits and/or entitlements, or other exigent circumstances.

Draft PLA Policy Provisions

- ▶ Only construction craft workers covered. Not operational, maintenance, or managerial, executive, clerical or supervisory (above general foreman) employees. Not contract workers who don't perform craft employee construction work.
- ▶ Taxpayer protection provisions included in any PLA per California Public Contract Code Section 2500:
 - ▶ Prohibit discrimination based on race, national origin, religion, sex, sexual orientation, political affiliation, or membership in a labor organization in hiring and dispatching workers
 - ▶ Permit all qualified contractors and subcontractors to bid for and be awarded work without regard to whether they are otherwise parties to collective bargaining agreements.
 - ▶ Contain agreed-upon protocol concerning drug testing for workers
 - ▶ Guarantees against work stoppages, strikes, lockouts, and similar disruptions of the project.
 - ▶ Provision for neutral dispute arbitration.

Draft PLA Policy Provisions

- ▶ Only construction craft workers covered. Not operational, maintenance, or managerial, executive, clerical or supervisory (above general foreman) employees. Not contract workers who don't perform craft employee construction work.
- ▶ All PLAs will provide:
 - ▶ Work on project to continue despite the expiration of any applicable building trades craft collective bargaining agreement;
 - ▶ Local hiring goals
 - ▶ Support of State-approved joint apprenticeship program opportunities for Santa Barbara County residents;
 - ▶ PLA does not apply to the contractors' or subcontractors' parent companies, subsidiaries, or affiliates;
 - ▶ PLA will not apply to any work performed by Federal, State, or other governmental entities and public utilities, or their contractor(s) that is not part of the covered public works construction project.

Action Options

- ▶ **Project Labor Agreement Policy**: Receive and file report and presentation on the Ordinance Committee's work and
EITHER
 - ▶ Refer the policy back to the Ordinance Committee for further refinement; OR
 - ▶ Adopt the draft policy (with or without amendments) and
(IF Policy adopted)
 - ▶ Direct staff to begin negotiations with Tri-Counties Building and Construction Trades Council
 - ▶ Use the City of SB agreement as a base, and negotiate alternate terms consistent with PLA Policy and Council direction
 - ▶ Approve contract amendment (\$45,000) w/ Vlaming & Associates for specialized PLA negotiation legal support